| Fiscal Year | Objective | Strategy | Action | Department | Partners, Tools & | Benchmark/Metric | Status | |
|-------------|-----------|----------|--------|------------|-------------------|------------------|--------|--|
| | | | | (Public) | Resources | | | |

| | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Review EDSP for changes, trends, etc. Update demographic data | ED | | | Complete |
|------------|-----------------------------|---|--|-----------------------|--|---|----------|
| | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Create 2022 Work Plan based on EDSP and Davidson Game Plan | ED; Administration | | | Complete |
| 17 | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Communicate with Town Board on progress and activities (2 work sessions) | ED; Administration | | | Complete |
| FY 2016-17 | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Establish baseline values for benchmarks/metrics; Identify staff for data gathering. | ED; Administration | Town Departments | Quarterly/Bi-annual Benchmark report to Town Board | Complete |
| 20. | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting (2017 Inaugural) | ED; Administration | LKN EDC; Chamber; VLN | Meeting Attendance | Complete |
| FY | SBE | Expand SBE and Entrepreneurship | Expand SBE with local partners | ED | Launch LKN, The Hurt Hub @Davidson | Board representation | Complete |
| | Town Hall | Assist with facilitation of Public Facilities, including downtown parking | Assist in completing assessments for space needs and parking | ED; Administration | Steering Committee; Consultant Team | Completion and execution of plan | Pending |
| | BRE | Expand/formalize BRE process | Coordinate with LKNEDC; Review/revise space inventory; Create inventory map of each targeted area | ED; Planning | LKN EDC | Adoption of new BRE Program; more detailed data from visits | Complete |

| Fiscal Year | Objective | Strategy | Action | Department | Partners, Tools & | Benchmark/Metric | Status |
|-------------|-----------------------------|--|---|-----------------------|--|---|-----------------------|
| | | | | (Public) | Resources | | |
| | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Research Best practices for SBE | ED | LKN EDC; Mecklenburg County ED; Edward E. Lowe Foundation; Kaufman Foundation | New Business Licenses; Commercial Space Occupancy; Commercial Tax revenue growth | Complete |
| 00 | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting | ED; Administration | LKN EDC; Chamber; VLN | Meeting Attendance | Complete |
| -18 | SBE | Expand SBE and Entrepreneurship | Ongoing Social Media Plan | ED; PIO | | Social Media Analytics | In process |
| FY 2017-18 | SBE | Expand SBE and Entrepreneurship | Expand collaborations with Launch LKN and Davidson College; Connect students & | ED; Administration | LKN EDC; Davidson College; Launch LKN | Formalized partnership and/or program | Complete |
| 7. | BRE; SBE | Expand SBE and Entrepreneurship | businesses - internships Identify key leaders in each primary industry/major employer; host private event at Annual Summit | ED; Administration | LKN EDC | Attendance at meetings and/or events | Complete |
| 4 | Attraction; BRE | Development in East Davidson and other targeted economic areas | Davidson East SAP; inventory land in each area for development; update maps/data | ED; Planning | LKN EDC | Ongoing Land/Space inventory; Business and development leads. | In process |
| | Tourism | Expand Tax Revenue and Turbo-Tourist through visitor efforts | Inventory assets and create/update tour guide; Collaborate with hotels; joint initiatives with VLN | ED; PIO | VLN | Increased visitors; increased food, beverage and lodging tax revenues | Funding in FY 2019 |

| Fiscal Year | Objective | Strategy | Action | Department | Partners, Tools & | Benchmark/Metric | Status |
|-------------|-----------|----------|--------|------------|-------------------|------------------|--------|
| | | | | (Public) | Resources | | |

| | EDSP 2017-2022 Work Plan | Add Historic Preservation to EDSP | Review and consider use of historic tax credits to market existing historic properties | ED | National Trust for HP, Preservation NC | Properties re-developed | In process |
|------|-----------------------------|--|--|-----------------------|---|--|--------------------------------------|
| -19 | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting | ED; Administration | LKN EDC; Chamber; VLN | Meeting Attendance | Summit scheduled for Sep. 2018 |
| 2018 | Tourism; Retail | Expand Tax Revenue and Turbo-Tourist through visitor efforts | Coordinate and schedule hotels, merchants with special events; expand food tours, and other events via social media | ED; PIO | VLN | Increased visitors; increased food, beverage and lodging tax revenues | |
| | Retail | Grow & sustain vitality of retail and restaurants. | Monitor health by inventory sales; Collaborate with Farmer's Market/Food Trucks for new start-up opportunities | ED; PIO | Farmer's Market | Increased sales, food & beverage tax revenues | |
| | Historic Preservation | Continue and expand work of the EDSP | Consider HP signage; HP education for businesses including tax credits; consider expansion of Davidson Main Street Grant | ED | National Trust for HP, Preservation NC, Davidson Historical Society | Increased retention rates | In process |

| Fiscal Year | Objective | Strategy | Action | Department | Partners, Tools & | Benchmark/Metric | Status |
|-------------|-----------|----------|--------|------------|-------------------|------------------|--------|
| | | | | (Public) | Resources | | |

| | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Monitor values for benchmarks/metrics; Identify staff for data gathering. | ED; Administration | Town Departments | Quarterly/Bi-annual Benchmark report to Town Board | |
|-----|-----------------------------|--|---|-----------------------|-------------------------------|---|--|
| 20 | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting (2017 Inaugural) | ED; Administration | LKN EDC; Chamber; VLN | Meeting Attendance | |
| 6 | SBE | Expand SBE and Entrepreneurship | Press release and town website information regarding SBE initiatives | ED; PIO | | Website Analytics | |
| 201 | Tourism; Retail | Expand Tax Revenue and Turbo-Tourist through visitor efforts | Coordinate and schedule hotels, merchants with special events; expand food tours, and other events via social media | ED; PIO | VLN | Increased visitors; increased food, beverage and lodging tax revenues | |
| FY | Retail | Grow & sustain vitality of retail and restaurants. | Monitor health by inventory sales; Collaborate with Farmer's Market/Food Trucks for new start-up opportunities | ED; PIO | Farmer's Market Food Truck | Increased sales, food & beverage tax revenues | |
| | | | | | | | |

| Fiscal Year | Objective | Strategy | Action | Department (Public) | Partners, Tools & Resources | Benchmark/Metric | Status |
|-------------|-----------------------------|--|--|------------------------|-----------------------------|--|--------|
| 22 | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Monitor values for benchmarks/metrics; Identify staff for data gathering. | ED; Administration | Town Departments | Quarterly/Bi-annual Benchmark report to Town Board | |
| 20 - 2022 | EDSP 2017-2022 Work Plan | Continue and expand the work of the EDSP | Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting (2017 Inaugural) | ED; Administration | LKN EDC; Chamber; VLN | Meeting Attendance | |
| FY 2020 | Attraction; SBE | Expand SBE and Entrepreneurship | Press release and town website information regarding SBE initiatives | ED; PIO | | Website Analytics | |