



**TOWN OF DAVIDSON  
BOARD OF COMMISSIONERS**

**216 South Main Street  
May 22, 2018**

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**I. CALL TO ORDER**

**II. ANNOUNCEMENTS**

- (a) **Proclamation - Memorial Day, May 28, 2018**
- (b) **Proclamation - Tourette Syndrome Awareness Day, June 4, 2018**
- (c) **Proclamation - Lotta Good Day, June 7, 2018**

**III. CHANGES/ADOPT AGENDA**

**IV. COMMISSIONER REPORTS - Each board member provides an update of the outside Board to which they have been appointed.**

- (a) **Centralina Council of Governments** - Commissioner Autumn Rierson Michael  
**Lake Norman Chamber** - Commissioner Matthew Fort  
**Visit Lake Norman** - Commissioner Jim Fuller  
**Lake Norman Regional Economic Development Corporation** - Commissioner David Sitton  
**North Mecklenburg Alliance** - Commissioner David Sitton  
**Charlotte Regional Transportation Planning Organization** - Commissioner Jane Campbell  
**Lake Norman Transportation Commission** - Commissioner Jane Campbell  
**Metropolitan Transit Commission** - Mayor Rusty Knox

**V. PRESENTATIONS**

- (a) **Advisory Board Review - Planning Board**  
**Planning Board Chair Mickey Pettus**  
**Summary:** This presentation is part of a biannual update to the Board of Commissioners to share the Planning Board's work over the past six months.

**VI. DISCUSSION - Items for discussion are typically when the board will engage on a topic and no vote is planned.**

- (a) **Public Facilities** - Creech & Associates Update

**Assistant Town Manager Dawn Blobaum**

**Summary:** Creech & Associates will present findings on the former IB School buildings and information about their re-design process for existing town hall.

- (b) **Main/Concord Intersection Update**  
**Public Works Director Doug Wright**  
**Summary:** Evaluation of extending a left-turn queue for southbound traffic on Main St at the intersection with Concord Rd.
- (c) **Beaty Street Park - Appoint Task Force**  
**Town Manager Jamie Justice**  
**Summary:** On April 10, 2018, the Board of Commissioners unanimously approved a resolution authorizing the Manager to begin the conceptual plan process for the park at Beaty Street. Mayor Knox, Mayor Pro Tem Fuller, and Commissioner Sitton have reviewed all applications submitted and make their recommendations for the composition of the task force this evening.
- (d) **FY2018-2019 Budget Discussion**  
**Finance Director Pieter Swart & Town Manager Jamie Justice**  
**Summary:** The FY2019 Proposed budget was presented on April 24th to the Board. A public hearing was held on May 8. The Board will take additional public comment at all meetings. The Board is scheduled to consider approval of the FY 2019 Budget on June 12, 2018.  
\*Board of Commissioners will suspend the rules to allow for Public Comment Period.
- (e) **House Bill 514**  
**Town Manager Jamie Justice**  
**Summary:** House Bill 514 – Permit Municipal Charter School/Certain Towns
- (f) **Economic Development Strategic Plan**  
**Economic Development Manager Kim Fleming**  
**Summary:** Davidson developed its Economic Development Strategic Plan (EDSP) to provide guiding principles for economic development, demographic analyses, economic assessments, land use strategy, and an Economic Development Strategic Work Plan. The EDSP was updated in 2016 to provide an additional 5-year work plan that focuses on business attraction, business retention, small business & entrepreneurship, and tourism. Historic Preservation activities were added to the work plan matrix in 2018 based on feed-back from the current Town Board.

**VII. SUMMARIZE MEETING ACTION ITEMS - Town Manager will summarize items where the board has requested action items for staff.**

**VIII. CLOSED SESSION**

- (a) **Closed Session - Consult Attorney NCGS 143-318.11. (a) (3)**
- (b) **Closed Session - Personnel NCGS 143-318.11. (a) (6)**

**IX. ADJOURN**



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**Agenda Title: Proclamation - Memorial Day, May 28, 2018**

**Summary:**

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**ATTACHMENTS:**

Description	Upload Date	Type
❏ Proclamation_Memorial Day 2018	5/21/2018	Cover Memo





## **A PROCLAMATION Memorial Day - May 28, 2018**

**WHEREAS**, Memorial Day is a federal holiday observed on May 28, 2018. And while it is seen by many as simply the start of Summer, this holiday means so much more.

**WHEREAS**, throughout history the sons and daughters of this town and the students and alumni of Davidson College have heeded the call to service in the armed forces of the United States – at times of peace and war.

**WHEREAS**, Soldiers, Sailors, Airmen, Marines and Coast Guardsmen from Davidson served with honor around the state, the country, and the globe.

**WHEREAS**, most of the families in our town welcomed their loved ones home at the end of their military service, some did not.

**WHEREAS**, a number of Davidson families received the tragic news that their loved one had made the ultimate sacrifice for our country - with at least one family learning of the death of two sons within weeks of each other in the final months of World War II.

**WHEREAS**, the War Memorial on the Davidson College campus honors 193 students and alumni who gave their lives in our Nation's conflicts from World War I to Iraq and Afghanistan.

**WHEREAS**, the three cemeteries in our town serve as the final resting place for many of our fallen heroes.

**WHEREAS**, on May 20th, a group of Davidson citizens placed flags on the graves of these fallen heroes as well as one the graves of the veterans who served our Nation.

**NOW, THEREFORE, BE IT RESOLVED** that the Mayor and Board of Commissioners of do hereby declare that May 28, 2018 shall be observed as Memorial Day in the Town of Davidson. We encourage citizens to visit our local cemeteries and the Davidson College War Memorial to pay respects to those who gave the last full measure of devotion for the freedoms we cherish each and every day.

**Proclaimed** this 22<sup>nd</sup> day of May, 2018.

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Rusty Knox, Mayor



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**Agenda Title: Proclamation - Tourette Syndrome Awareness Day, June 4, 2018**

**Summary:**

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**ATTACHMENTS:**

	<b>Description</b>	<b>Upload Date</b>	<b>Type</b>
▢	Proclamation_Tourette Syndrome Awareness Day 2018	5/21/2018	Cover Memo



**PROCLAMATION**  
**Tourette Syndrome Awareness Day**  
**June 4, 2018**

**WHEREAS,** Tourette Syndrome (TS) is an inherited neurological disorder that is characterized by involuntary physical and vocal tics that occur many times a day; and

**WHEREAS,** Tourette Syndrome is often accompanied by other conditions, such as attention deficit and obsessive compulsive disorder, learning disabilities, and depression; and

**WHEREAS,** the neurological disorder known as "Tourette Syndrome" affects 1 in 100 children. The school-age children in the State of North Carolina are dealing with TS without major support resource. Although some of these children are aided by medication and knowledgeable doctors, there is no standard treatment or known cure for this disorder;

**WHEREAS,** there is an important need for more professional help with interest and expertise to identify, counsel, and treat people with TS, with the lead time between initial onset of symptoms and proper diagnosis for those who do seek help still averaging more than seven (7) years; and

**WHEREAS,** positive actions to assist those children and families dealing with TS would result from a broadening of public and professional knowledge and acceptance of TS; and

**WHEREAS,** the TSA Greater Carolina Tourette Syndrome Support Group is one of two (2) resources that specifically assist North Carolinians, and they are actively providing support to families and educating teachers, families, and the community on the facts of TS and working to create awareness;

**NOW, THEREFORE,** I, Rusty Knox, Mayor of Davidson, do hereby proclaim that Monday, June 4, 2018 will be recognized as "**TOURETTE SYNDROME AWARENESS DAY**" in the Town of Davidson, as a special day to promote understanding, compassion, and acceptance for all of our fellow citizens who deserve and need our support to break the stigma that is related to Tourette Syndrome.

**Proclaimed** this the 22<sup>nd</sup> day of May, 2018.

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Rusty Knox, Mayor



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**Agenda Title: Proclamation - Lotta Good Day, June 7, 2018**

**Summary:**

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**ATTACHMENTS:**

Description	Upload Date	Type
❏ Lotta Good Day June 7, 2018	5/18/2018	Cover Memo



**A PROCLAMATION  
DO A LOTTA GOOD DAY  
June 7, 2018**

**WHEREAS**, Davidson, North Carolina is proud to be the home of citizens who are committed to doing a Lotta good, and

**WHEREAS**, One out of four American's volunteer, two out of three Americans help their neighbor according to a study performed by The Corporation for National & Community Service; and

**WHEREAS**, citizens who live life with the understanding that there is no cut off point regarding how much good we all can do, have made significant economic, philanthropic, and physiological impact to our nation and their influences can be found in every walk of life; and

**WHEREAS**, The Lotta Foundation, which has been founded in Mecklenburg county, assists thousands of citizens each year with their multiple drives and never-ending commitment to do a "Lotta" good; and

**WHEREAS**, the Lotta Foundation has begun to inspire a culture, and positively change the path of our collective future by assisting and contributing to multiple other organizations who too are doing great things for people in need

**NOW, THEREFORE**, I, Rusty Knox, Mayor of the Town of Davidson, North Carolina, do hereby proclaim June 7, 2018 shall be ***Do a Lotta Good Day***.

**Proclaimed** this 22<sup>nd</sup> day of May, 2018.

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Rusty Knox  
Mayor



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**Agenda Title:** **Centralina Council of Governments** - Commissioner Autumn Rierson Michael  
**Lake Norman Chamber** - Commissioner Matthew Fort  
**Visit Lake Norman** - Commissioner Jim Fuller  
**Lake Norman Regional Economic Development Corporation** - Commissioner David Sitton  
**North Mecklenburg Alliance** - Commissioner David Sitton  
**Charlotte Regional Transportation Planning Organization** - Commissioner Jane Campbell  
**Lake Norman Transportation Commission** - Commissioner Jane Campbell  
**Metropolitan Transit Commission** - Mayor Rusty Knox

**Summary:**

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**ATTACHMENTS:**

Description	Upload Date	Type
□ CRTPO & LNTC - Commissioner Campbell	5/22/2018	Cover Memo

## May Meeting - May 9, 2018

- Received an update on the North Corridor System - *Jason Lawrence, (CATS)*
  - Includes: Commuter Rail, Light Rail, and Bus Rapid Transit
  - Emphasis on Park & Ride Options – Direct Services
  - Looking to coordinate with iCATS (Iredell County)
  - Looking for options for an uptown CLT Amtrak station
    - Which would link with commuter rail
  - More than 1,000 people reached during recent Public Outreach effort
    - **Davidson had highest participation rate (138 surveys)**
  - Next round of public meetings June/July
  - Expect study options in Oct-Dec
- Other updates included
  - Turnpike Authority: confirmation of CATS/iCATS ability to use toll lanes
  - NCDOT: Regional Impact Tiered Projects (P5.0 scores)
  - North-South Parkway
- **NOTES:** (1) Land acquisition matching cost of projects  
(2) Demolition of I-77 rest area in Iredell – noting potential replacement with private sector solutions.

**Members of the LNTC include:** Davidson, Mooresville, Statesville, Troutman, and Iredell County.

## May Meeting – May 16, 2018

- No education session in advance of this meeting, and the meeting began on time at 6:00 p.m. **NOTE: No public comment sign ups.**
- **Action Items**
  - Adopted Agenda & Approved Minutes from April
  - Approved 5 items briefed as INFO items at the April meeting
    - ✓ CMAQ (Congestion Management & Air Quality) Performance Measures
    - ✓ Open Public Comment Period for 2020-2029 Transportation Improvement Program Development - NCDOT P5.0 Regional Impact Projects
    - ✓ FY2019 Unified Planning Work Program Amendments
      - ✓ Additional STBG-DA Planning Funds
      - ✓ Section 5307 Federal Transit Funds
    - ✓ CRAFT (Charlotte Regional Alliance for Transportation) Memorandum of Agreement (MOA)
- **Info Items**
  - 2018-2027 TIP Amendment: Hornets Nest Park CMAQ Project

**\* NOTE: I live streamed the CRTPO meeting, and will do so any time I can in the future.**





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**Agenda Title: Advisory Board Review - Planning Board  
Planning Board Chair Mickey Pettus**

**Summary:** This presentation is part of a biannual update to the Board of Commissioners to share the Planning Board's work over the past six months.

**Summary:**

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**ATTACHMENTS:**

<b>Description</b>	<b>Upload Date</b>	<b>Type</b>
□ Planning Board Memo	5/16/2018	Cover Memo
□ Planning Board Presentation	5/16/2018	Presentation



## Planning Board Quarterly Report

To: Davidson Board of Commissioners  
From: Jason Burdette, Planning Director  
Date: May 22, 2018  
Re: Quarterly Advisory Board Report

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### 1. OVERVIEW

The Planning Board serves as an advisory board to the Board of Commissioners on all matters of planning and zoning. Specifically, the board renders opinions and makes recommendations regarding the planning ordinance, land use plans, and development projects in accordance with the standards established in the Davidson Planning Ordinance, Section 14.

### 2. RELATED TOWN GOALS

The Planning Board helps fulfill town goals related to Core Value #5, and all of the general planning principles.

### 3. OPTIONS/PROS & CONS

N/A

### 4. FYI or RECOMMENDED ACTION

This presentation is part of a biannual update to the Board of Commissioners to share the Planning Board's work over the past six months.

### 5. NEXT STEPS

N/A

# PLANNING BOARD QUARTERLY UPDATE



College Town. Lake Town. *Your Town.*

Planning Board Quarterly Update  
Mickey Pettus, Planning Board Chair  
BOC Work Session  
May 22, 2018

# PLANNING BOARD QUARTERLY UPDATE

## 2018 FIRST QUARTER HIGHLIGHTS

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- **Development Pace:** Slowed Somewhat
- **Planning Board:** Work = More Focused, Deliberate; Written Recommendations to BOC to Explain Thinking
- **Creation of “Work Groups”:** Consistent, Collaborative Involvement with Staff
  - Mobility Plan Committee:
    - » Document Review
    - » Public Engagement Participation
  - Ordinance Committee: DPO 17/Watershed Work
    - » Review/Revise/Draft Changes, Suggest FAQs
    - » Meet with Citizens
    - » Hosted Open House
- **Board of Adjustment:** Convened More Frequently
  - Davidson Housing Coalition: Duplex/Stormwater Facility [March]
  - Delburg Mill House: Renovation/Expansion [April]



# QUESTIONS



College Town. Lake Town. *Your Town.*

Planning Board Quarterly Update  
Mickey Pettus, Planning Board Chair  
BOC Work Session  
May 22, 2018



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**Agenda**      **Public Facilities - Creech & Associates Update**

**Title:**        **Assistant Town Manager Dawn Blobaum**

**Summary:** Creech & Associates will present findings on the former IB School buildings and information about their re-design process for existing town hall.

**Summary:**

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**ATTACHMENTS:**

<b>Description</b>		<b>Upload Date</b>	<b>Type</b>
□	Public Facilities Agenda Memo	5/18/2018	Cover Memo
□	Public Facilities Presentation May 22, 2018	5/18/2018	Cover Memo
□	IB School Schedule 5-22-2018	5/22/2018	Cover Memo



## Public Facilities Update

To: Davidson Board of Commissioners  
From: Dawn Blobaum, Assistant Town Manager  
Date: 5-22-2018  
Re: Creech & Associates Public Facilities Update

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### 1. OVERVIEW

Brent Green and Michael Supino from Creech & Associates will update the board on their latest work on the IB School, gymnasium, and existing town hall. Mechanical and structural consultants have investigated both buildings on the IB School site; Brent and Michael will discuss their findings. They will also update the board on the re-design of the existing town hall for a 20-year growth scenario for the police and fire departments. We will end with public engagement/communication options for the board to consider.

### 2. RELATED TOWN GOALS

**Strategic Plan:** Operations, Tactical Priority 2. Capital and maintenance needs.  
**Core values:** Citizens entrust town government with the stewardship of public funds, so government will provide high quality services at a reasonable cost.  
**Constituents:** All Davidson residents.

### 3. OPTIONS/PROS & CONS

N/A

### 4. FYI or RECOMMENDED ACTION

This presentation and discussion is for information only. No action is required.

### 5. NEXT STEPS

**June 12, 2018:** Creech/Edifice present preliminary cost estimate for renovation of IB School, gym, and enlarged renovation of existing town hall. Board adopts three resolutions for GO Bond referendum: 1) to publish notice of intent, 2) to apply to LGC, and 3) to accept findings of fact.





## Davidson IB School Preservation/Adaptive Reuse Study: Phase 2

May 22, 2018

CREECH & ASSOCIATES



**EDIFICE**  
GENERAL CONTRACTORS  
The Art and Science of Construction



Typical Male Restroom



Abandoned Services on Flat Roof



Main Mechanical/Electrical Room



## PROS

- Condition of masonry veneer
- Condition of roof
- General structure in excellent condition
- Stairs appear to be code compliant

## CONS

- Hazardous Materials
- No accessible points of entry
- Insufficient amount of restrooms
- Mechanical system not usable
- Plumbing fixtures not usable
- Exterior routed electrical conduit

## RECOMMENDATIONS

- New restroom addition adjacent to building
- New elevator
- Window repair or replacement
- No accessible points of entry
- New VRF mechanical system
- New backflow preventer
- New electrical service and panels



Foundation Repair Front Wall



Floor Structure Repair



Boiler Room



Settlement at Top of Column



## PROS

- Condition of sub floor
- New roof

## CONS

- Partially compromised structural condition
- Condition of windows
- Condition of gym floor
- No usable restrooms
- No accessible points of entry
- No air conditioning
- Damaged water line: no service to building

## RECOMMENDATIONS

- *Further structural investigation and repairs*
- New restroom addition adjacent to building
- Window repair or replacement
- Finish floor replacement
- New air conditioning system
- New electrical service, panels, and distribution



2016 STAFF GROWTH PROJECTIONS

Police Department					
Forecast Data 2013-2017		2005	2017	Annual Change	
				Number	%
Historic Staff		18	21	0.23	1.10%
Forecast Model	Value	2022	2027	2032	2037
1: Historic Staff 13 yr Number Increase	0.23	22	23	24	26
2: Historic Staff 13 yr Percentage Increase	1.10%	22	23	25	26
3: OSBM 5 yr Percentage Increase	2.66%	24	27	31	36
4: U.S. Census 5 yr Percentage Increase	1.94%	23	25	28	31
5: U.S. Census 10 yr Percentage Increase	4.70%	26	33	42	53
6: Solid Waste 10 yr Percentage Increase	3.43%	25	29	35	41
7: Commercial Building Permits 1 yr Percentage Increase	-100.00%	0	0	0	0
8: Residential Building Permits 1 yr Percentage Increase	7.56%	30	44	63	90
9: Citizen Initiated Calls for Service 6 yr Percentage Increase	1.60%	23	25	27	29
10: Police Services Personnel: 24 per 10,000 population		37	43	50	57
11: Staff Projections		27	40	50	57
Average (Items 1-6 and 8-11)		26	31	37	44
Recommended Model: Average		26	31	37	44

METRICS

Existing Area	10,000 SF
Proposed Addition	800 SF
Total Proposed Area	10,800 SF
Proposed Covered Area	900 SF

CONCEPT DIAGRAM OF ADDITION



2016 PROGRAM SUMMARY WITH 20 YEAR GROWTH

Department	Current Existing Area (NUSF)	In-House Estimated Area (NUSF)	Current Projected Area (NUSF)	Future Projected Area (NUSF)
Law Enforcement				
Administration	501	-	1,648	1,934
Criminal Investigations	1,000	-	4,649	5,312
Field Operations Division	142	-	1,633	1,828
Building Support	219	-	3,895	3,895
Total Net Usable Square Feet (NUSF)	1,862	-	11,825	12,969
35% Core Service (Sqft)	-	-	4,139	4,539
TOTAL LAW ENFORCEMENT (GSF)	3,000	20,000-25,000	15,963	17,508
*additional 1,716 SF in shared spaces in town hall for training and fitness, totaling 19,224 SF of area for police use				
Additional Support Spaces	Current Existing Area (GSF)		Current Required Area (GSF)	Future Required Area (GSF)
Exterior Area				
Sally Port Bay	0	-	600	600
Shower	0	-	5	5

SUMMARY

- Confirmed estimated growth of department of 44
- Increase large evidence storage in Sally Port
- Partial open air cover over Sally Port

The PD feels comfortable they can function well for 20 years in this space

# Fire Department 20 Year Plan

## 2016 STAFF GROWTH PROJECTIONS

Fire Department					
Forecast Data 2016-Current Planning		2017	2037	Annual Change	
				Number	%
Current Full-Time Staff (includes Fire Chief)		7	12	0.25	2.08%
Current Part-Time Staff		60	90	1.50	1.67%
Forecast Model	Value	2022	2027	2032	2037
1: Actual 10 yr Number Increase (Not Provided)	0.00	0	0	0	0
2: Actual 10 yr Percentage Increase (Not Provided)	0.00%	0	0	0	0
3: OSBM 5 yr Percentage Increase	2.66%	8	9	10	12
4: U.S. Census 5 yr Percentage Increase	1.94%	8	8	9	10
5: U.S. Census 10 yr Percentage Increase	4.70%	9	11	14	18
6: Solid Waste 10 yr Percentage Increase	3.43%	8	10	12	14
7: Commercial Building Permits 1 yr Percentage Increase	-100.00%	0	0	0	0
8: Residential Building Permits 1 yr Percentage Increase	7.56%	9	13	19	28
9: Calls for Service 1 yr Percentage Increase	3.19%	8	10	11	13
10: Staff Projections		8	9	10	12
Average (Items 3-6 and 8-10)		8	10	12	15
Recommended Model: Staff Projection		8	9	10	12

## 2016 PROGRAM SUMMARY WITH 20 YEAR GROWTH

Department	Current Existing Area (NUSF)	In-House Estimated Area (NUSF)	Current Needed Area (NUSF)	Modeled Area (NUSF)
<b>Fire and Rescue</b>				
Administration and Training	150	-	1,328	1,658
Residential and Living	1,007	-	3,483	3,483
Apparatus and Support	4,155	-	6,488	6,488
<b>Total Net Usable Square Feet (NUSF)</b>	<b>5,312</b>	<b>-</b>	<b>11,299</b>	<b>11,629</b>
30% Core Service (SF) (excludes apparatus bay)	-	-	1,950	2,029
<b>TOTAL FIRE STATION 1 (GSF)</b>	<b>6,000</b>	<b>15,546</b>	<b>13,249</b>	<b>13,678</b>

## SUMMARY

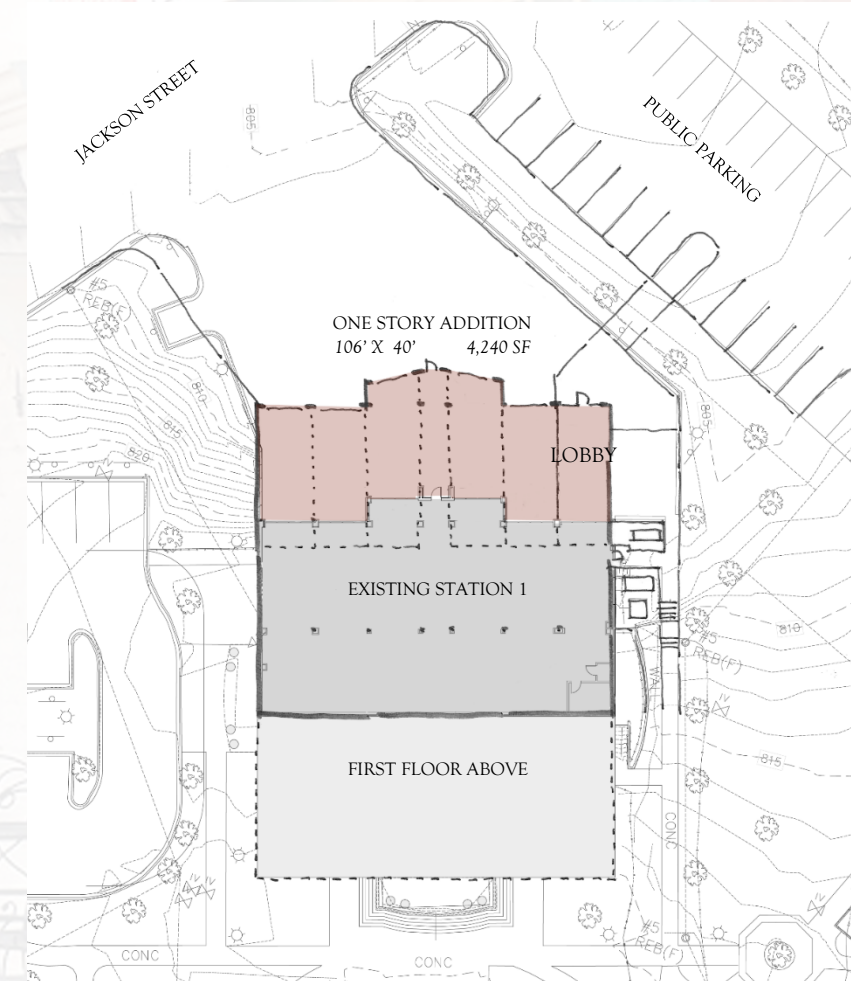
- Confirmed estimated full time staff growth to 12
- Confirmed growth to staffing two 4-person companies
- Confirmed 5 apparatus bays in service

## METRICS

Existing Area	6,000 SF
Proposed Addition	4,240 SF
Total Proposed Area*	10,240 SF
Shared Space in PD	1,222 SF
Total Usable Area	11,462 SF

\*Space was planned for a potential expansion of new Fire Station 2 that could be used for training functions to complete the 20 year space needs if required

## CONCEPT DIAGRAM OF ADDITION



*The FD feels comfortable they can function well for 20 years in this space*



- Tonight Creech and Associates present results of Phase II: mechanical/structural assessments for board information.
- June 12, 2018 Creech/Edifice present preliminary cost estimate for renovation of IB School and gym, and enlarged renovation of existing town hall.  
  
Board considers adoption of three resolutions for GO Bond referendum. (These resolutions are not a final decision on GO Bonds, just advance work in case the board approves the referendum in August)

## Citizen Engagement Opportunities – We Want to Hear from You

- Email us at [PublicFacilities@townofdavidson.org](mailto:PublicFacilities@townofdavidson.org)
- Public comment period at June 5, 12, July 10, and future meetings

Depending on the direction from the Board of Commissioners after June 12 meeting:

- Open Town Hall question ([www.townofdavidson.org/OpenTownHall](http://www.townofdavidson.org/OpenTownHall))
- Table at Davidson Farmers' Market on June 16 & 30
- Public comment period at July 10 meeting (and future meetings)
- Ice cream social/Public input session at former IB School: July 14 from 2-4 pm
- Special meeting for public hearing: July 24
- Vote on referendum: November 13

*...Thank you*

## **IB School and town hall renovation schedule**

### **PLAN A: Meet deadline for November 2018 bond referendum**

April 24, 2018	Creech and Associates/Edifice present results of Phase I: "test-fit" sketches. Board approves funding for Phase II.
May 22, 2018	Creech/Edifice present results of Phase II: mechanical assessments.
June 12, 2018	Creech/Edifice present preliminary cost estimate for renovation of IB School, gym, and enlarged renovation of existing town hall. Board adopts three resolutions for GO Bond referendum: 1) to publish notice of intent, 2) to apply to LGC, and 3) to accept findings of fact.
June 26, 2018	Board of Education meeting to approve lease. (Alternate: July 17)
July 10, 2018	Introduce specific bond order language and approve resolution to set public hearing for July 24 special meeting.
July 10, 2018	Board of County Commissioners meeting to approve lease. (Alternate: August 8)
July 24, 2018	Special meeting for public hearing.
August 14, 2018	Board adopts bond order and adopts resolution for referendum.
November 13, 2018	Referendum
November 2018 through July/September 2019	8 - 10 month process for schematic design, design development, construction documents, and trade bids (with committee and/or board approvals and cost estimates each phase).
September, 2019	Construction start.
June, 2020	Construction complete on IB School. Begin renovation of existing town hall.
April, 2021	Construction complete on existing town hall.

### **PLAN B: Miss the deadline for GO Bond referendum in November 2018**

Option 1	Plan referendum for November 2019. (Move all dates back one year.)
Option 2	Garner public input via another venue and proceed with project. (Move all dates forward four months.)



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**Agenda Title: Main/Concord Intersection Update  
Public Works Director Doug Wright**

**Summary:** Evaluation of extending a left-turn queue for southbound traffic on Main St at the intersection with Concord Rd.

**Summary:**

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**ATTACHMENTS:**

	<b>Description</b>	<b>Upload Date</b>	<b>Type</b>
▣	Main/Concord Intersection Agenda Memo	5/18/2018	Cover Memo
▣	Main/Concord Intersection Presentation 05-22-18	5/18/2018	Cover Memo



## Main-Concord Intersection

To: Davidson Board of Commissioners  
From: Doug Wright  
Date: May 22, 2018  
Re: Main-Concord Intersection Update

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### 1. OVERVIEW

Evaluation of extending a left-turn queue for southbound traffic on Main St at the intersection with Concord Rd.

### 2. RELATED TOWN GOALS

Strategic Plan item.

### 3. OPTIONS/PROS & CONS

Described as low-hanging fruit for downtown congestion  
Potential loss of 10 parking spaces

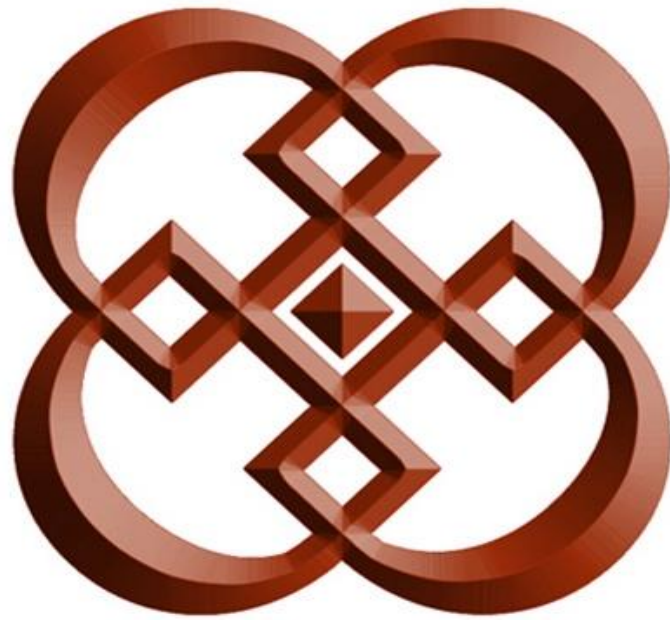
### 4. FYI or RECOMMENDED ACTION

Provide feedback on approach  
Provide direction on funding if acceptable

### 5. NEXT STEPS

Formal submittal to the NCDOT  
Inclusion in FY19 budget





# *The* Town *of* Davidson

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College Town. Lake Town. *Your Town.*



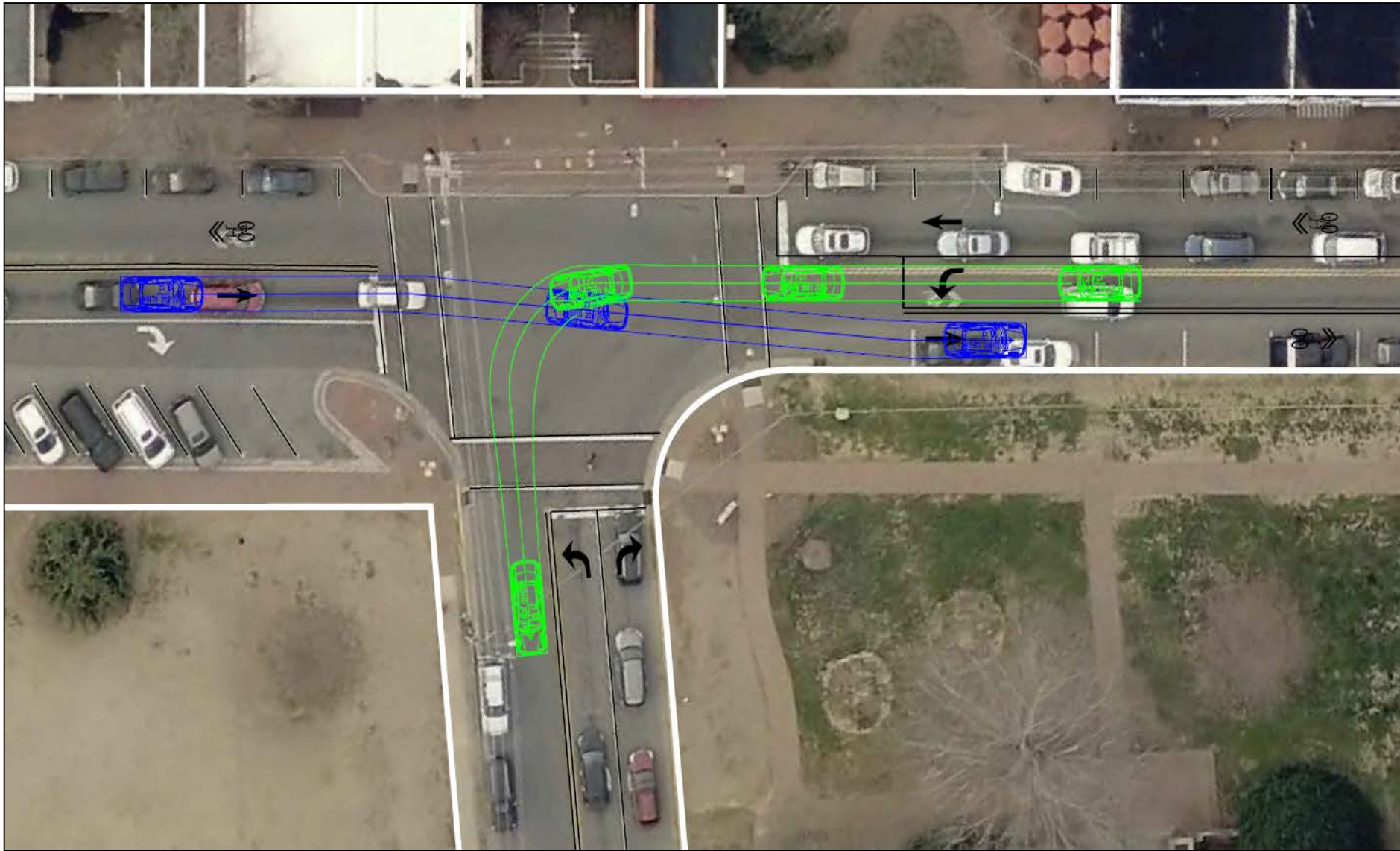




College Town. Lake Town. *Your Town.*

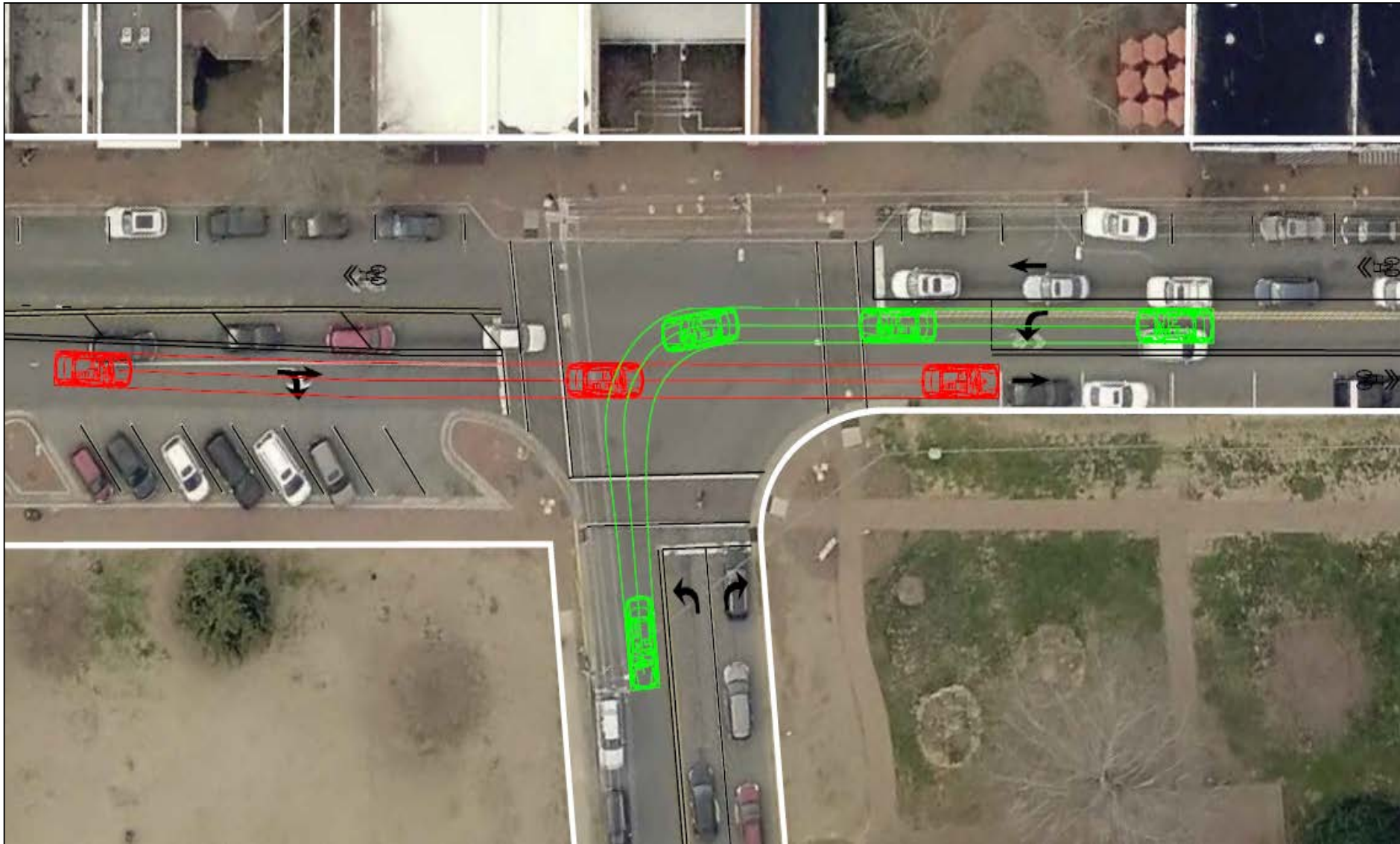
Main-Concord Intersection  
May 22, 2018





College Town. Lake Town. *Your Town.*

Main-Concord Intersection  
May 22, 2018



College Town. Lake Town. *Your Town.*

Main-Concord Intersection  
May 22, 2018



# Summary

- “Low-hanging fruit” for improving downtown congestion
- Adjusting signal timing alone would have minimal benefit (could potentially worsen) without changing lane configuration; there would be an opportunity to adjust signal timing after lane configuration change
- Loss of 10 parking spaces
- Longer walking travel distance at Depot St intersection
- Potential impacts to Davidson College Presbyterian Church operations



**Main St (NC 115) at Concord Road Intersection  
Improvements Preliminary Planning-Level Cost Estimates  
May 15, 2018**

**Costs do not include:**

- ROW/Easement
- Permitting
- Escalation

Notes: 1) All estimates utilize the NCDOT Planning-Level Cost Estimator Spreadsheet  
 2) Cost represent 2018 dollars.  
 3) Total Construction Cost= Roadway contingency / Engineering / Overhead contingency, 4  
 ) All values, other than Structures, have been rounded up to the nearest \$5K.

**Main St (NC 115) at Concord Road Intersection Improvements**

Total Cost	
	Total
Roadway	\$ 135,00
Contingency/Engineering/Overhead	0
	\$ 75,00
	0
<b>Total Construction</b>	<b>\$ 210,000</b>
<b>Utilities</b>	<b>\$ 10,000</b>
<b>Total</b>	<b>\$ 220,000</b>



College Town. Lake Town. *Your Town.*

Main-Concord Intersection  
May 22, 2018



---

**Agenda Title: Beaty Street Park - Appoint Task Force Town Manager Jamie Justice**

**Summary:** On April 10, 2018, the Board of Commissioners unanimously approved a resolution authorizing the Manager to begin the conceptual plan process for the park at Beaty Street. Mayor Knox, Mayor Pro Tem Fuller, and Commissioner Sitton have reviewed all applications submitted and make their recommendations for the composition of the task force this evening.

**Summary:**

---

**ATTACHMENTS:**

Description	Upload Date	Type
▣ Beaty St Task Force Members Agenda Memo	5/18/2018	Cover Memo
▣ Resolution 18-06	5/17/2018	Cover Memo



## Park at Beaty Street Task Force Membership

To: Davidson Board of Commissioners  
From: Jamie Justice, Town Manager  
Date: May 22, 2018  
Re: Recommended membership for task force

---

### 1. OVERVIEW

On April 10, 2018, the Board of Commissioners unanimously approved a resolution authorizing the Manager to Begin the Conceptual Plan Process for the Park at Beaty Street. (attached is adopted resolution)

Mayor Knox, Mayor Pro Tem Fuller, and Commissioner Sitton recommend the following individuals to comprise the membership of the Park at Beaty Street Conceptual Plan Task Force:

Meredith Allen  
Ellyn Baeszler  
Denise Beall  
John Burke  
Leah Chester Davis  
Dave Cable  
Heidi Dietrich  
Gary Fagan  
Peter Grisewood  
Janet Makee  
Bill Maloney  
Karen Manfredi  
Jason Parker  
Gabriel Schoen  
Alice Sudduth

### 2. RELATED TOWN GOALS

Greenways, Open Space and Parks Strategy, Parks & Recreation Master Plan

### 3. OPTIONS/PROS & CONS

N/A

### 4. FYI or RECOMMENDED ACTION

Recommend approval of the task force composition as presented.

### 5. NEXT STEPS

Staff contacts selected citizens and invites to initial meeting, where citizens select chairperson for task force. Staff writes citizens not selected, thanking them for their interest in serving.





### Resolution 2018-06

**Authorizing the Manager to Begin the Conceptual Plan Process for the Park at Beaty Street.**

**WHEREAS**, a conceptual plan process will allow the community and the Board of Commissioners to fully explore potential programs for a park on Beaty Street; and

**WHEREAS**, Community stakeholders including, adjoining neighborhoods, citizens at large, and Livability Board members, all of whom must apply to serve; and

**WHEREAS**, Parks & Recreation Director, with support from representative, Mecklenburg County Parks & Recreation, Natural Resources Division shall serve as staff liaison to the Task Force; and

**WHEREAS**, the Manager is authorized to advertise for applicants for the Task Force; and

**WHEREAS**, the Board of Commissioners shall appoint the Park at Beaty Street Conceptual Plan Task Force and that it shall be retired after the Board of Commissioners adopt a concept plan; and

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Commissioners of the Town of Davidson that the once established Park at Beaty Street Conceptual Plan Task Force is charged with the following:

- Sponsor public forums to solicit community input and identify recreational needs
- Identify and evaluate all assets on-site
- Investigate park and recreation elements needed, including walking trails and other amenities
- Consider ancillary uses as appropriate, respecting historic character of surrounding parcels
- Develop planning level cost estimates for the various options to help in setting priorities and developing financing plans
- Evaluate each option on the basis of capital and operational costs, potential impacts on the natural environment, potential revenues, recreational needs and effect on programs
- Meet with the Davidson Board of Commissioners for review and comment before making final recommendations
- Make recommendations for the consideration of the Davidson Board of Commissioners

**Adopted on the 10th day of April, 2018.**

  
Rusty Knox, Mayor

**Attest:**



Carmen Clemsic, Town Clerk



---

**Agenda      FY2018-2019 Budget Discussion**

**Title:        Finance Director Pieter Swart & Town Manager Jamie Justice**

**Summary:** The FY2019 Proposed budget was presented on April 24th to the Board. A public hearing was held on May 8. The Board will take additional public comment at all meetings. The Board is scheduled to consider approval of the FY 2019 Budget on June 12, 2018.

\*Board of Commissioners will suspend the rules to allow for Public Comment Period.

**Summary:**

---

**ATTACHMENTS:**

<b>Description</b>	<b>Upload Date</b>	<b>Type</b>
▣ May 22 2018 Budget Discussion Memo	5/18/2018	Cover Memo
▣ FY 2019 Proposed Budget Booklet	5/18/2018	Cover Memo
▣ FY 2019 Recommended Needs List Items	5/18/2018	Cover Memo
▣ FY 2019 Not Recommended Needs List	5/18/2018	Cover Memo
▣ FY 2019 Grant Fund Balance Needs List Items	5/18/2018	Cover Memo
▣ FY 2019 GF Revenue	5/18/2018	Cover Memo
▣ FY 2019 General Fund Base Expenses	5/18/2018	Cover Memo
▣ FY 2019 Powell bill Expenses	5/18/2018	Cover Memo
▣ FY 2019 Stormwater Expenses	5/18/2018	Cover Memo
▣ FY 2019 Affordable Housing Expenses	5/18/2018	Cover Memo



## FY2019 Proposed Budget

Date: May 22, 2018

To: Davidson Board of Commissioners

From: Jamie Justice, Town Manager / Piet Swart, Finance Director

Re: Continued budget discussion

---

### 1. OVERVIEW

The FY2019 Proposed budget was presented on April 24<sup>th</sup> to the Board. A public hearing was held on May 8. The Board will take additional public comment at all meetings. The Board is scheduled to consider approval of the FY 2019 Budget on June 12, 2018.

### 2. RELATED TOWN GOALS

The Town is required to pass a balanced budget by June 30 of each year.

### 3. OPTIONS/PROS & CONS

N/A

### 4. FYI or RECOMMENDED ACTION

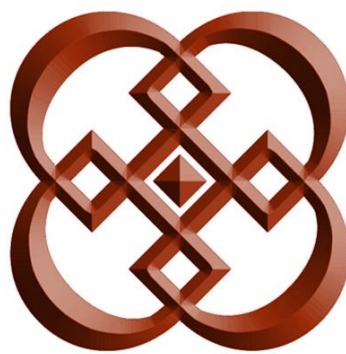
**The Board will provide staff with any changes to the proposed budget. These changes can be reviewed again on June 5, with the goal of passing a budget on June 12.**

### 5. NEXT STEPS

Staff will implement any changes requested by a majority of the Board and prepare the budget ordinance for final approval.

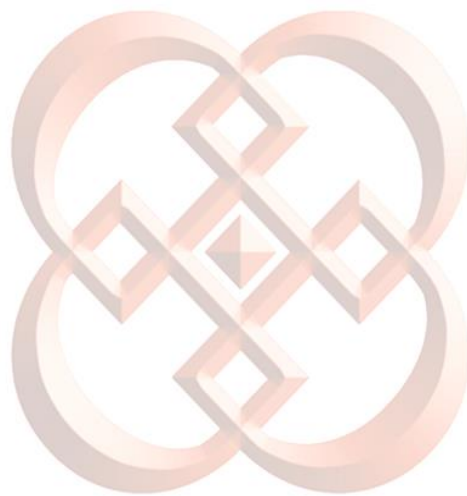
**Fiscal Year  
2018-2019**

**Proposed Budget**



*The* **Town** *of*  
**Davidson**





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## Mayor and Board of Commissioners

Rusty Knox  
Mayor

Jim Fuller  
Mayor Pro Tempore

### Board of Commissioners

Jane Campbell  
Matthew Fort  
Autumn Rierson Michael  
David Sitton

Jamie Justice  
Town Manager

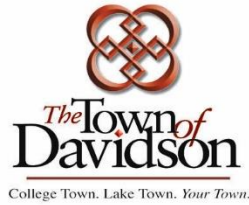
Pieter Swart  
Finance Director

Davidson Town Hall is located at 216 S. Main St., Davidson, NC 28036



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April 24, 2018

Dear Davidson Mayor and Board of Commissioners and citizens:

Please accept the attached proposed budget for fiscal year 2018-19 for the Town of Davidson. I am pleased to present to you a balanced general fund budget of \$11.86 million while maintaining the tax rate of \$.35 per \$100 of valuation.

The proposed budget was created based upon the board of commissioners' priorities identified in the *Town of Davidson Strategic Plan 2018-2019*. The nine goal areas from the strategic plan are: land use; community engagement; historic preservation; greenways, open space, & parks; affordable housing; economic development; mobility/transportation; operations; and partnerships. Staff appreciates the board of commissioners' leadership in identifying priorities on which the town should focus.

The town continues to receive increased revenues from a growing tax base as well as increased sales tax from growth in consumer spending. In order to maintain service levels to the community, this budget reflects investments in personnel, equipment, and other capital projects. This budget also reserves funding for facilities needs that will help position town departments to better serve our citizens into the future.

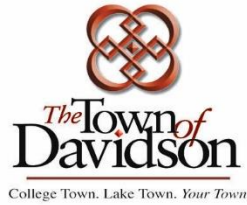
I believe this budget is responsive to the priorities of the board of commissioners, focuses on essential services provided to the citizens, and addresses needs in a financially responsible manner.

I would like to thank all staff members of the Town of Davidson for their work in serving the citizens of this great community. Thanks also goes to the members of the management team that contributed to the creation of this budget. I would especially like to thank Finance Director Pieter Swart and the finance team for their work.

Sincerely,

Jamie Justice  
Town Manager





## STRATEGIC PLAN 2018-2019

The Town of Davidson's strategic plan contains nine strategic goals that support the long-term vision of the town. Each strategic goal contains a set of tactical priorities or an outline of processes, and action steps to reach each goal.

### GOALS 2018-2019



#### LAND USE STRATEGY

The Town of Davidson will align land use policies including revision of development processes, zoning, and regulations to preserve our architectural history, manage residential growth, reduce the scale of future development, and enhance downtown (i.e., connect North and South Main Streets).



#### COMMUNITY ENGAGEMENT STRATEGY

The Town of Davidson will have inclusive engagement with the community to encourage substantive, respectful, and open dialogue, increase participation, and foster a sense of belonging.



#### HISTORIC PRESERVATION STRATEGY

The Town of Davidson will preserve our historically significant structures to retain our authenticity as a historic, small college town.



#### GREENWAYS, OPEN SPACE, AND PARKS STRATEGY

The Town of Davidson will increase physical and mental health of Davidson citizens. Preserve open space and promote greenway connectivity. Provide ample opportunities for play and discovery (active and passive).



The Town of Davidson will preserve existing affordable housing,\* and other indicia of inclusion, and work with a variety of partners to create new available, affordable workforce and elderly housing.

\*Affordable housing for the Town of Davidson is defined as incomes between 50% and 120% AMI



The Town of Davidson will use existing assets and manage growth to encourage an appropriate mix of residential and commercial development.



The Town of Davidson will enable citizens to move freely throughout town via transit, car, bicycle, and on foot.



The Town of Davidson will maintain organizational excellence through sound financial management, training and retention of quality employees, and superior service to the community.



The Town of Davidson will build on existing relationships to strengthen partnerships with strategic organizations and institutions.

## BUDGET PROCESS AND ORGANIZATION

The budget process, by design, requires the involvement of many stakeholders.

The Davidson Board of Commissioners and town staff began discussions on the town's two-year strategic plan in January, 2018 at our annual retreat. During February and March, town staff considered the merits of budget requests as revenue projections were calculated. Cost estimates were based on historical trends or actual quotes. The proposed budget emerged as expenses were prioritized by needs of the Town and alignment with the Davidson Strategic Plan, this budget was presented at the April 24, 2018 board of commissioners meeting. Although the budget was largely built by the April work session, changes will be made after a May public hearing and additional input from the board of commissioners. Final approval of the budget is planned for the June board of commissioners meeting.

### ***Document organization***

The document reports the manner by which the budget officer has balanced each fund in the **fund overview**. Funds are balanced when revenue sources equal expenditures. **Revenue sources** describe all of the town's major revenue sources and methods used to project revenue. An **expenditure summary** follows. This summary outlines the town's expenditures by major category and also explains major changes in the annual spending plan.

**Appendices** at the end of the document further examine matters relevant to the town budget.

## FUND OVERVIEW

This section of the budget document provides an explanation of fund accounting, and shows the manner in which all funds collectively and individually are balanced for the coming fiscal year.

Local governments use three broad categories of self-balancing funds to budget for, and subsequently to account for, various activities. Those three types of funds are: *governmental* funds, *proprietary* funds and *fiduciary* funds.

*Governmental funds* used by the Town of Davidson include:

- General Fund, used to account for general operations and activities of the town
  - Powell Bill Fund, which is a subset of the General Fund, used exclusively for many activities related to streets, sidewalks, and greenways construction and maintenance (Described on p.17).
- Affordable Housing Fund, a *special revenue* fund, used for a particular purpose (Described on p.18).

*Proprietary funds* are used for services provided to the public on a user charge basis, similar to the operation of a commercial enterprise. The town's proprietary, or enterprise funds, include:

- Storm Water Fund, used repairs or damage mitigation resulting from storm water runoff (Described on p.17).
- Solid Waste Fund, used to provide collection of household trash, yard waste, and recyclable materials (Described on p.18).

The tables on the following three pages summarize revenues and expenditures for each of the five funds listed above.



	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
GENERAL FUND	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>REVENUE</b>					
Property taxes	5,768,102	5,844,258	6,077,275	6,267,777	6,578,081
Sales Tax Revenue	1,365,000	1,498,500	1,662,000	1,751,000	1,917,000
Prepared foods & occupancy taxes	321,000	355,000	422,000	422,000	470,000
Utility franchise taxes	670,400	766,250	875,000	903,615	890,667
Motor vehicle taxes & fees	488,000	592,000	658,035	684,875	709,162
Charges for services	356,050	534,800	507,304	534,900	547,000
Intergovernmental	385,190	272,600	295,600	468,960	558,474
Interest on investments	2,500	2,500	8,000	30,000	100,000
Miscellaneous	6,210	11,000	16,000	5,200	25,200
Fund balance appropriated	-	21,929	-	-	64,100
<b>Total Revenues and Funding Sources</b>	<b>9,362,452</b>	<b>9,898,837</b>	<b>10,521,214</b>	<b>11,068,327</b>	<b>11,859,684</b>

<b>EXPENDITURES</b>					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Governing Body	96,073	110,377	128,898	117,365	99,440
Administration	984,451	940,035	973,254	996,769	1,000,045
Legal	149,614	124,810	136,079	152,286	153,040
Buildings and Grounds	199,437	190,100	208,700	241,000	281,000
Police Department	1,707,935	1,681,741	1,938,641	2,215,182	2,533,171
Fire Department	867,272	1,101,840	1,198,235	1,453,906	1,763,477
Public Works	1,431,839	1,571,470	1,754,508	1,642,729	1,717,649
Planning	335,264	359,784	516,597	573,635	479,305
Economic Development	373,852	378,593	446,469	263,654	255,378
Travel and Tourism	322,422	372,360	358,751	415,212	419,024
Recreation	466,159	466,888	398,280	407,857	420,390
Parks	772,369	1,010,696	836,713	943,882	901,417
Non Dept & Service Agencies	270,765	453,443	426,032	344,850	436,348
Non Dept - Contribution to Capital Projects	1,385,000	1,136,700	1,200,057	1,300,000	1,400,000
<b>Total Expenditures</b>	<b>\$ 9,362,452</b>	<b>\$ 9,898,837</b>	<b>\$ 10,521,214</b>	<b>11,068,327</b>	<b>11,859,684</b>

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
POWELL BILL FUND	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>REVENUE</b>					
Powell Bill Revenue	\$ 307,350	\$ 312,954	\$ 318,323	325,000	335,000
<b>Total revenues and funding sources</b>	<b>\$ 307,350</b>	<b>\$ 312,954</b>	<b>\$ 318,323</b>	<b>325,000</b>	<b>335,000</b>
<b>EXPENDITURES</b>					
Engineering	\$ 76,000	\$ 40,000	\$ -		
Supplies & Materials	-	-	-		
Street Repair/Resurfacing	138,320	272,954	318,323	325,000	335,000
Contracted Services	-	-	-		
Debt service	93,030	-	-		
<b>Total expenditures</b>	<b>\$ 307,350</b>	<b>\$ 312,954</b>	<b>\$ 318,323</b>	<b>325,000</b>	<b>335,000</b>

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
AFFORDABLE HOUSING	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>REVENUE</b>					
Fund Balance Appropriated/Transfer from GF	\$ 21,164	\$ 31,822	\$ 33,226	50,105	85,220
<b>Total revenues and funding sources</b>	<b>\$ 21,164</b>	<b>\$ 31,822</b>	<b>\$ 33,226</b>	<b>\$ 50,105</b>	<b>\$ 85,220</b>
<b>EXPENDITURES</b>					
Personnel	\$ 19,840	\$ 30,098	\$ 31,526	33,905	33,970
Operating	1,324	1,724	1,700	16,200	51,250
<b>Total expenditures</b>	<b>\$ 21,164</b>	<b>\$ 31,822</b>	<b>\$ 33,226</b>	<b>\$ 50,105</b>	<b>\$ 85,220</b>

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
STORM WATER FUND	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>REVENUE</b>					
Storm Water Fees	\$ 249,920	\$ 218,000	\$ 218,000	\$ 218,000	\$ 245,000
<b>Total revenues and funding sources</b>	<b>\$ 249,920</b>	<b>\$ 218,000</b>	<b>\$ 218,000</b>	<b>\$ 218,000</b>	<b>\$ 245,000</b>
<b>EXPENDITURES</b>					
Storm Water Contract	\$ 174,920	\$ 183,000	\$ 48,000	50,600	62,000
Contract Services			120,000	133,570	146,670
Contingency	75,000	35,000	50,000	-	-
Debt Service				33,830	33,830
Equipment Not Capitalized					2,500
Land Development Support	-	-	-	-	-
<b>Total expenditures</b>	<b>\$ 249,920</b>	<b>\$ 218,000</b>	<b>\$ 218,000</b>	<b>\$ 218,000</b>	<b>\$ 245,000</b>

A new contract has not yet been signed for the FY2019 fiscal year. Therefore, the solid waste fund budget is not yet available.

## REVENUE SOURCES AND ASSUMPTIONS

### FISCAL YEAR 2018-2019

This section of the budget document provides an explanation of the major sources of revenue and means used to project anticipated income for the coming fiscal year.

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
GENERAL FUND	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>REVENUE</b>					
Property taxes	5,768,102	5,844,258	6,077,275	6,267,777	6,578,081
Sales Tax Revenue	1,365,000	1,498,500	1,662,000	1,751,000	1,917,000
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<b>Total Revenues and Funding Sources</b>	<b>9,362,452</b>	<b>9,898,837</b>	<b>10,521,214</b>	<b>11,068,327</b>	<b>11,859,684</b>

#### ***Ad Valorem Taxes***

***\$ 6,578,081 or 55.5% of total general fund revenue***

Ad Valorem tax, or property tax, income is based on the current tax rate applied to each \$100 in assessed real and personal property (excluding vehicle) value in the town limits. Uses for general ad valorem tax revenue are unrestricted.

The proposed budget sets the effective tax rate at \$ 0.35 for FY 2019, the same rate as the FY 2018 tax rate. A one cent increase in the tax rate increases revenues collected from ad valorem property and motor vehicle tax by about \$202,000.

The Mecklenburg and Iredell County tax offices estimate Davidson's taxable property value (excluding vehicles) to be \$1,879,609,239. The gross general tax levy on the estimated tax value equals \$ 6,578,632. For budgeting purposes, property tax revenue may not exceed the gross tax levy multiplied by the actual collection rate experienced during the preceding fiscal year. Therefore, based on a 99.68% collection rate, we anticipate \$6,557,581 in revenues from the FY2019 levy. This line item also includes \$20,500 in projected penalties and interest.

Mecklenburg and Iredell Counties bill and collect property tax revenue for Davidson. The collection fee is \$2 per bill for Mecklenburg County and 1.5% of taxes collected from Iredell County property owners. Funds are wired from Mecklenburg County to the town on a daily basis during the months of November, December, January, and February and on a monthly basis during the remaining months. Iredell remits monthly to Davidson all property taxes collected.



***Local Option Sales Tax Revenue***

***\$ 1,917,000 or 16.2% of total general fund revenue***

Sales taxes are authorized by the state and enacted by counties which opt to impose the taxes. All sales tax revenue is collected by the state, and distributed to counties and municipalities monthly.

The NC General Assembly has authorized several sales taxes in Chapter 105 of the General Statutes. Three of the authorizations result in revenue for the town. The first, defined in Article 39, is a one percent sales tax that was originally authorized in 1971. Distribution is based on point of delivery. There are two one-half percent sales taxes – one authorized in 1983 (Article 40) and one in 1986 (Article 42), distributed on per capita basis and point of delivery, respectively.

Each county chooses one of two formulae for distribution of these three authorizations of local option sales taxes. Sales taxes returned to Mecklenburg County and its municipalities are distributed proportionate to ad valorem tax levy. The proportionate share of sales tax revenues between the County and municipalities may fluctuate based on property tax rate increases in the previous year.

Iredell County, on the other hand, has elected a per capita distribution, based on relative population of incorporated and unincorporated areas within the county. Annexations by various municipalities affect this formula, reducing the county's share as annexations occur.

Sales tax revenue estimates are based on projections from the North Carolina League of Municipalities, local economic trends, and historical trend analysis. Sales tax revenue year over year increases were greater than 9% from FY 2012 through FY 2016. Overall, the actual sales tax revenue increased over 47% from the FY 2013 total of \$1.25 million, to a projected \$1.84 million in 2018. The projected increase for FY 2019 is 4.5% over the projected FY2018 collections.

***Motor Vehicle Tax and Fees***

***\$ 709,162 or 6.0% of total general fund revenue***

Motor Vehicle tax revenue is derived by applying the ad valorem tax rate to the value of motor vehicles registered to owners living inside town limits (\$148,558,971). In September 2013, the NC *TAX and TAG TOGETHER* system was implemented. Tag renewal notices now also include tax levy and tax and fee will be paid to the state and remitted to the counties for distribution to appropriate taxing governments. The program has resulted in significantly improved collection rates of Motor Vehicle Taxes (99.86%). This revenue is estimated using vehicle value projections from the Mecklenburg County and Iredell County Tax Assessors.

Davidson charges a Motor Vehicle fee of \$20 per registered vehicle. Revenues are billed on property tax bills and collected by Mecklenburg and Iredell counties. This revenue is estimated based on vehicle count projections from the Mecklenburg County and Iredell County Tax Assessors and a 99.86% collection rate.

***Utility and Telecommunications Taxes***

***\$ 890,667 or 7.5% of total general fund revenue***

The town receives sales taxes collected by the NC Department of Revenue on sales of telecommunications, video programming, home satellite services, electricity and piped natural gas.

As a result of the tax reform legislation passed by the General Assembly in 2013, the general sales tax rate will now be applied to sales of electricity and piped natural gas. The distribution method to municipalities has changed but with the intent to hold municipalities harmless from the amount cities and towns received in FY 13-14 distributions. Both of these revenues are highly sensitive to weather and can also fluctuate due to loss of industry or other large facilities or annexations of these types of facilities.

Several years ago the State of North Carolina discontinued the franchise tax on telecommunication services and put into place a Telecommunications Sales Tax. Distributions to municipalities are based on their past share of the old telephone franchise tax. Therefore, the town continues to receive the static percentage of overall statewide collections irrespective of fluctuations in local communication sales. Historical trend analysis and recommendations by the State of North Carolina, adjusted by local conditions, have also factored into this revenue estimate.

***Prepared Foods & Beverage and Occupancy Taxes***  
***\$470,000 or 4.0% of total general fund revenue***

The town is authorized to receive prepared foods & beverage tax by general statutes. Only the City of Charlotte and Mecklenburg County received proceeds when this tax was first authorized in 2001. Some years later, the distribution was split so the six smaller Mecklenburg County municipalities received a share of those revenues generated in the town. In 2005, the six towns negotiated the removal of an annual cap so that the towns received 50% of all net proceeds. In FY 2007, the towns' share increased to 65% of net proceeds, and in FY 2012 75% of those net proceeds were distributed to the towns. The remaining 25% will be used by the City of Charlotte for region-wide tourism related projects, programs, and activities. Art and cultural programs, events and festivals are examples of uses of this revenue. The towns' use of this revenue is limited to the same activities.

The City of Charlotte distributes revenues semi-annually. Twenty-five percent of the town's Prepared Foods & Beverage tax receipts are distributed to Visit Lake Norman, the Lake Norman convention and visitor's bureau.

Occupancy taxes are collected by Mecklenburg County and are shared between the county and the municipalities using a complicated formula. Stays in local hotels are taxed at 6%, comprised of two 3% authorizations. The town receives 120% of the second 3% authorization that is locally collected by Davidson hotels, inns, and bed and breakfasts. Therefore, this revenue, like prepared foods & beverage tax is a barometer of the local economy. These revenue estimates are based on historical trend analysis.

The county distributes revenues monthly. Twenty-eight percent of the town's Occupancy tax receipts are distributed to Visit Lake Norman.

***Charges for Services***  
***\$547,000 or 4.6% of total general fund revenue***

Revenue in this category relates to a variety of town activities, such as rental income from town-owned property, payments in lieu of property taxes, recreation programs, parking violations, and permit fees.

***Intergovernmental funding sources***

***\$558,474 or 4.7% of total general fund revenue***

The state of North Carolina, Mecklenburg and Iredell counties, and other quasi-governmental agencies share with the town a portion of revenues collected. This funding category includes various grants and contributions for local arts and public safety, transit planning funds, and taxes on the sale of alcoholic beverages.

***Fund Balance Appropriated***

***\$64,100 or 0.5% of total general fund revenue***

Fund balance is essentially the town's savings account balance. There are several reasons for maintaining a healthy fund balance, which is expressed as a percent of annual expenditures. Even though the law does not prohibit what fund balance is used for, appropriation of fund balance is a one-time revenue source and should not be used to balance reoccurring expenditures. At the beginning of FY 2018, the town's unassigned fund balance – at \$7.35 million – equaled 82% of FY 2017 actual expenditures, and 66% of budgeted FY 2018 expenses. The town's finance policy, approved in FY 2016, recommends at least a 35% stabilization threshold to ensure adequate funds to meet cash flow needs and emergencies.

The bulk of a municipality's annual revenue is derived from ad valorem property taxes. Because property taxes are not assessed a late penalty until early January, most taxpayers do not pay until near this deadline. Therefore the town may operate with less cash in the beginning of a fiscal year and recover mid-year. Fund balance provides working capital during the first half of the fiscal year.

Fund balance is often referred to as a "rainy day fund" or "savings account." In this context fund balance may be seen as a hedge against unexpected changes in financial circumstances. Threats to a community's financial health may stem from adverse weather conditions requiring expensive responses or withholding of revenue at the county or state level. The town is heavily reliant on these other government units for funding disbursements, and budget uncertainties at those levels of government have led to reduced funding in prior years. A local government may be unable to manage such situations without an adequate fund balance.

Another reason to maintain a healthy fund balance is to fund the early stages of major projects until permanent financing is secured. Fund balance provides flexibility regarding timing of the financing. Additionally, fund balance can be used as match funds which are required to qualify for many grant opportunities.

One last advantage to maintaining a strong fund balance position is that lenders view this savings account as a measure of good fiscal management.

***Other miscellaneous sources of revenue and Interest Revenue***

***\$125,200 or 1.1% of general fund revenue***

A handful of nominal revenue sources fund town activities, as well as, bank interest earnings.

**Powell Bill**

**\$335,000**

Originally the Powell Bill allocated a portion of the North Carolina motor fuels tax specifically for municipalities for use in upgrading and maintaining public streets. The State of North Carolina no longer distributes Powell Bill funds based on motor fuel sales. The Powell Bill is now a direct appropriation of state dollars which is to be used by municipalities for the upkeep of municipal streets and sidewalks. These funds are distributed each October and January to municipalities based on population and miles of street. Population counts for 75% of the funds received and miles of streets accounts for the remaining 25% of the allocation.

Based on NC League of Municipalities estimates, Davidson should receive approximately \$335,000 in Powell Bill funding during FY 2019.

**Storm Water Fund Revenue**

**\$245,000**

US Congress established in 1972 the Clean Water Act to preserve and improve water quality. Portions of this legislation were delegated to states for implementation and enforcement. In response to the National Pollutant Discharge Elimination System (NPDES) storm water permitting program, the NC General Assembly established in 2005 certain regulations of municipal storm sewer systems that directly impact Davidson. Phase II of NPDES requires that Davidson and other NC municipalities provide services to mitigate damage from storm runoff. Davidson first adopted a storm water fee in FY 2005 to offset the costs of storm water repairs and maintenance of its storm drainage system. Generally speaking, revenues have covered these expenses. However, in order to better associate costs with funding for this service a separate enterprise fund was established in FY 2011.

The town has adopted a tiered fee structure for storm water. Impervious surfaces, such as rooftops or paved areas, shed rain water and increase the amount of runoff into streams, storm water drains and onto adjacent properties. The tiered billing system recognizes varying amounts of impervious area and assigns higher costs for higher square footage of impervious area.

Charlotte Water bills storm water fees for the town on semi-annual water/sewer bills. Revenues in FY 2013, FY 2014, and FY 2015 did not meet projected budget, so revenues continue to be evaluated for adequacy. In any given year, revenues may exceed expenditures for that period and will be available for subsequent years to fund repair/maintenance projects or to stabilize rates. In FY 2013 the fund balance in storm water fund was used to fund projects. FY 2014 was budgeted lower as a review of rates was completed during the year. An increase to all rates in the tiered fee structure was implemented in FY 2015 to fund needed storm water repair and maintenance costs and replenish reserve that has been depleted in recent years.

**Solid Waste Fund Revenue**

**Budget not yet available**

The town provides for collection of several waste streams – residential household trash, yard waste, and recyclable materials. These services are provided exclusively to residential property owners; waste collection at commercial sites is the responsibility of those owners.

Prior to FY 2011, funding for solid waste collection was supplied through the general property tax revenue. In order to assign the costs of solid waste collection to recipients of those services, the town established a solid waste fee schedule that equals 100% of the costs associated with these services. A solid waste enterprise fund was created to account for these activities.

Fees are billed and collected by Mecklenburg and Iredell counties on property tax bills, and the fees are remitted to the town along with property taxes collected by the two counties.

The current rates are \$201 per single-family household and \$60 for multi-family dwellings. Both single-family and multi-family collection contracts were competitively bid in FY 2019. The current contract for collection services ends June 30, 2018. Results of the RFP for the next five-year contract are under consideration. The budget will be finalized when the new contract is completed.

**Affordable Housing Fund**

**\$85,220**

The town's affordable housing program assists homebuyers in purchasing homes that might not otherwise be affordable in Davidson. The town accomplishes this mission, in part, through the staff efforts of an affordable housing coordinator. The affordable housing ordinance requires that developers provide one affordable unit of every eight home sites. If developers choose to not include affordable housing units within their developments they have an option to provide payments-in-lieu of supplying those housing units. The activities of the affordable housing program are paid from these payments-in-lieu. In the absence of adequate payment-in-lieu reserves, funding is provided through the town's general fund.

Annual funding received as part of the Mecklenburg County HOME Consortium will be accounted for in the affordable housing fund in FY 2019. The HOME Consortium is a group of local governments and nonprofit organizations that share a pool of HOME resources to develop safe, decent affordable housing for families at or below 80 percent of the Area Median Income. The members of the consortium include Charlotte, Mecklenburg County, Mint Hill, Matthews, Davidson, Huntersville, Cornelius, and Pineville. No budget is recommended until application for funding is approved.



## EXPENDITURE SUMMARY FISCAL YEAR 2018-2019

This section of the budget document provides the reader an explanation of how the town intends to use General Fund resources during the coming fiscal year.

EXPENDITURES					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Governing Body	96,073	110,377	128,898	117,365	99,440
Administration	984,451	940,035	973,254	996,769	1,000,045
Legal	149,614	124,810	136,079	152,286	153,040
Buildings and Grounds	199,437	190,100	208,700	241,000	281,000
Police Department	1,707,935	1,681,741	1,938,641	2,215,182	2,533,171
Fire Department	867,272	1,101,840	1,198,235	1,453,906	1,763,477
Public Works	1,431,839	1,571,470	1,754,508	1,642,729	1,717,649
Planning	335,264	359,784	516,597	573,635	479,305
Economic Development	373,852	378,593	446,469	263,654	255,378
Travel and Tourism	322,422	372,360	358,751	415,212	419,024
Recreation	466,159	466,888	398,280	407,857	420,390
Parks	772,369	1,010,696	836,713	943,882	901,417
Non Dept & Service Agencies	270,765	453,443	426,032	344,850	436,348
Non Dept - Contribution to Capital Projects	1,385,000	1,136,700	1,200,057	1,300,000	1,400,000
<b>Total Expenditures</b>	<b>\$ 9,362,452</b>	<b>\$ 9,898,837</b>	<b>\$ 10,521,214</b>	<b>11,068,327</b>	<b>11,859,684</b>

### ***Expenditures by category***

#### ***Analysis of trends and changes from prior years***

For the purposes of this discussion expenditures have been grouped into five categories:

- Personnel
- Operating
- Capital
- Debt Service
- Non-departmental

The composition of town expenditures varies by year according to available revenue, board priorities, needs, and/or opportunities.

The FY 2019 budget maintains funding for routine maintenance and equipment replacement. In addition, the budget officer crafted the FY 2019 budget to focus on the board of commissioners' goals and initiatives as well as implementation of recommendations from the Davidson Strategic Plan, Comprehensive Plan, Economic Development Plan, Active Transportation Plan, and traffic and marketing studies.

***Personnel expenditures***

***\$5,781,771 or 48.8% of total general fund expenditures***

Personnel expenditures include more than salaries paid to town staff. The cost of benefits paid to town employees or to third parties on behalf of town employees is also captured in this category. Benefit costs are FICA taxes, workers compensation premiums, group health insurance premiums, local government employee retirement funding, unemployment claims, and wellness initiatives.

The budget officer recommends to the board additional funding for salary adjustments. The recommendation includes 3% merit pool average for implementation on November 1, 2019, and funds to implement the results of the salary study if necessary (included in the contingency budget).

***Operating expenditures***

***\$2,954,960 or 24.9% of total general fund expenditures***

In addition to the ongoing operational necessities, the Town is still able to accomplish funding for the following:

- \$ 100,000 –Funding for Parks Repairs and Maintenance
- \$ 150,000 – Funding for sidewalk construction, to address priorities in the Walks and Rolls Active Transportation Plan
- \$ 58,200 – Arts funding
- \$ 116,500 – Funding for town special events (Community Dinner, Christmas in Davidson, Art on the Green, Town Day)
- \$ 15,000 – Funding for Safe Alliance
- \$ 3,000 – Funding for the National Night Out Program

***Capital expenditures***

***\$601,867 or 5.1% of total general fund expenditures***

Planned capital expenditures for FY 2019 include:

- \$ 300,000 – street resurfacing (plus an additional \$335,000 in paving expenditures using Powell Bill revenue)
- \$ 154,600 – three police patrol cars using pay-go financing

***Debt service expenditures***

***\$684,738 or 5.8% of general fund expenditures***

As a percentage of overall general fund expenditures, the level of debt service increased with the financing of Fire Station 2, a fire department tanker apparatus, and the purchase of new police and fire radios. Debt service was decreased in FY2019 with the payoff of a fire pumper apparatus.

***Non-departmental expenditures***

***Non-departmental Operating***

***\$312,165 or 2.6% of general fund expenditures***

Non-departmental operating includes information technology support and contract services, technology equipment, and tuition reimbursement – expenditures that benefit all town departments as a whole. It also includes funding for our non-profit agency donations.

***Contingency***

***\$124,183 or 1.0% of general fund expenditures***

Contingency funding is budgeted for FY 2019 for salary merit increases and potential changes recommended by a planned salary study. As exact amounts are known, funds will be transferred to the appropriate line items.

***Contribution to Continuum/Capital projects***

***\$1,400,000 or 11.8% of general fund expenditures***

Under our interlocal agreement, the town's annual contribution to Continuum (formerly known as MI-Connection), is capped at \$1,000,000. The financial interest of the town has been modified to 30% of the financial risks and rewards of the system, formerly represented by the pro rata share of subscribers within each town. This budget also commits \$400,000 to fund future capital projects.



## FY 2019 Recommended Needs List Items

Dept	Description	One Time	Recurring	Fund Balance	Notes
Fire	Increase three Deputy Chief hours from 700 to 988 each		\$ 17,207		
Fire	Station 1 increase Captain hours allowing deputies to focus on fire department initiatives		\$ 37,301		
Fire	Station 2 Change Firefighter In Charge to Captain		\$ 19,000		Places fire officer at Station 2
Police	Police Officer Position #21 (Captain)		\$ (106,846)		Unfund Position
Police	Police Officer Position #22 SGT #3		\$ 91,500		Fund with Captain Salary
Police	Police Officer Position #23 SGT #4		\$ 91,500		
Police	Police Officer Position #25 (SRO@CSD)		\$ 67,500	\$ 64,100	
	Community School of Davidson Reimbursement		\$ (70,000)		7-year amortized cost
Planning	Historic Preservation Plan Expenses	\$ 10,000			
PW	Truck - Light Duty	\$ 30,000			Replacement
PW	Backhoe		\$ 20,000		Replacement - Financed \$120K;8 years 3.5%
PW	Tailgate Salt Spreader	\$ 8,167			
PW	PW Facility-Office	\$ 20,000			
PW	PW Facility-Fencing/Gate	\$ 25,000			
PR/PW	Landscape Tech position		\$ 48,000		Abersham Park/Park at Bailey Springs
PR/PW	Additional Mowing Abersham		\$ 25,000		Per agreement with county
Non-Dept	Salary Study-Including Classifications	\$ 9,000			
Non-Dept	Increase communications to citizens		\$ 15,000		Per strategic Plan Project Specific
Non-Dept	Citizen Survey	\$ 17,000			Last Survey FY2017
Non-Dept	Transparency - Website		\$ 4,675		
Non-Dept	Merit Pool		\$ 79,751		3% Pool; Last year \$75,604
Non-Dept	Salary Study Contingency Fund		\$ 44,432		
Non-Dept	Increase (Decrease) to Capital Fund		\$ 100,000		Increase to \$400,000 total
Total		\$ 119,167	\$ 484,020	\$ 64,100	



**FY 2019 Needs List Items**  
**Not Included in Recommended Budget**

Dept	Description	Cost		Notes	Rank
		One-Time	Recurring		
ED	Fiscal Impact Analysis Update Phase 1	\$ 25,000		Future Growth Scenario/Level of Service Phase 2=\$30,000	1
Fire Admin	Quick Response Vehicle (QRV) Vehicle	\$ 13,000		Greenways/Special Events	2
		\$ 30,000			3
Fire	Full-Time Shift Commander		\$ 246,000	Review effect of recommended staffing changes during FY2019 to determine need	Revisit
Fire	Pick-up Truck w/ utility bed	\$ 50,000		Vehicle is for the shift commander position	Revisit
Police	Police Officer Position #24 (Officer)		\$ 134,600	Expected request in FY 2020	Revisit
Police	Captain Position		\$ 108,846	Chief expects to revisit in FY 2021	Revisit
TT	ASC Contribution		\$ 4,000	Currently \$18,000; Requested \$22,000	Low
PR	Bradford Park	\$ 50,000		Overflow Parking Lot Paving - 20% of total cost (80% to Huntersville)	Low
Non-Dept	Smash		\$ 10,900	Search and archive emails, texts, FB, Twitter, Instagram, etc.	Low
Non-Dept	Board Room Camera	\$ 6,500		Purchase of New Camera	Low
	Total	\$ 106,500	\$ 504,346		

**Potential Grant and Fund Balance Items  
To Be Approved By the Board During FY2019**

Dept	Description	Fund Balance	Grant Funding	Notes
Fire	Fire Fighter Escape System		\$ 26,000	
PR/PW	Street Tree Inventory	\$ 9,000	\$ 9,000	Livability Board Initiative - 50% grant may be awarded in July
Planning	Comprehensive Plan	\$ 85,000		
PW	Downtown Parking Engineering	\$ 60,000		
PW	Main Concord Intersection	\$ 50,000		
	Total	\$ 204,000	\$ 35,000	

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>Revenue</b>								
10-00-3110-120 Motor Vehicle Tax	421,575.00	499,949.00	336,130.00		33	519,228.00		
10-00-3111-120 Motor Vehicle Fees	265,524.00	184,926.00	126,416.00		32	189,934.00		
10-00-3113-110 Ad Valorem Taxes - Py	14,082.00		17,552.00					
10-00-3115-110 Ad Valorem Refunds - Py/Cy	-18,469.00		-2,206.00					
10-00-3120-110 Ad Valorem Taxes - Cy	6,139,737.00	6,242,777.00	6,425,928.00		-3	6,557,581.00		
10-00-3150-110 Downtown District Tax								
10-00-3160-110 Griffith Street Assessment		2,000.00	6,819.00		-241			

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-3170-180 Tax Penalties & Interest	20,490.00	25,000.00	16,082.00		36	20,500.00		
10-00-3171-180 Motor Vehicle Interest								
10-00-3229-000 Solid Waste Disposal Tax Dist	8,525.00	9,167.00	4,362.00		52	8,500.00		
10-00-3230-220 Sales Tax Revenue	1,671,029.00	1,751,000.00	1,091,531.00		38	1,917,000.00		
10-00-3261-120 Video Programming Sales Tax	154,950.00	151,380.00	110,711.00		27	151,155.00		
10-00-3265-220 Prepared Food & Beverage Tax	274,563.00	237,000.00	293,556.00		-24	290,000.00		
10-00-3270-220 Occupancy Tax	205,696.00	185,000.00	118,425.00		36	180,000.00		
10-00-3275-220 Vehicle Rental Tax	328.00		84.00					

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-3311-100 Davidson College-Lieu Taxes	130,000.00	65,000.00			100	65,000.00		
10-00-3312-100 The Pines - Lieu Taxes	109,000.00	99,000.00	90,000.00		9	99,000.00		
10-00-3314-100 Payment In Lieu - Traffic Calming			45,923.00					
10-00-3315-100 Payment In Lieu - Multiuse Path			53,400.00					
10-00-3316-100 Payment In Lieu - Rpa Open Space			18,615.00					
10-00-3317-100 Payment In Lieu - Parking Space								
10-00-3321-000 Stormwater Mitigation Fee			8,913.00					
10-00-3322-220 Beer & Wine Tax	57,446.00	54,793.00			100	54,574.00		



## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-3324-220 Utilities Sales Tax	648,197.00	653,235.00	467,467.00		28	652,152.00		
10-00-3329-220 Sales Tax, Telecomm.	100,789.00	99,000.00	70,679.00		29	87,360.00		
10-00-3343-410 Zoning Fees	26,806.00	23,500.00	25,153.00		-7	25,000.00		
10-00-3431-315 Grants		100,000.00			100			
10-00-3474-890 Cemetery Revenue	46,450.00	10,000.00	5,500.00		45	12,000.00		
10-00-3830-351 Tax Refunds-Sales								
10-00-3830-352 Tax Refunds-Gasolines								
10-00-3831-491 Interest On Investments	57,286.00	30,000.00	110,476.00		-268	100,000.00		

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-3833-840 Contributions/Scholarships								
10-00-3833-845 Contributions - Misc	40,000.00							
10-00-3833-850 G.Jackson Burney Service Award								
10-00-3833-851 Contributions, Kay Kincaid Fund								
10-00-3833-855 Cont From Affordable Housing	104.00							
10-00-3835-820 Sale Of Fixed Assets	1,762.00	10,000.00	6,767.00		32	10,000.00		
10-00-3837-220 Abc Revenue	106,793.00	100,000.00	60,579.00		39	115,400.00		
10-00-3838-000 Insurance Proceeds/Reimb Of Costs			344,883.00					

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-3839-890	1,769.00		12,583.00			10,000.00		
Miscellaneous Revenue								
Wellness Reimbursement								
10-00-3839-891	4,872.00		14,786.00					
Miscellaneous Revenue,Fire								
10-00-3990-980						64,100.00		
Fund Balance Appropriated								
10-10-3210-150	1,305.00	1,200.00	540.00		55	1,000.00		
Animal Tags								
10-10-3330-220	873.00		2,209.00					
Unauthorized Substance Tax								
10-10-3431-315			32,174.00			156,000.00		
Grants								
10-10-3432-410	31,198.00	20,000.00	18,593.00		7	20,000.00		
Parking Violations								
10-10-3434-840	120,000.00	190,000.00	192,500.00		-1	209,000.00		
County Dvfd Contribution								

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-3437-410 1St Responder Income	29,470.00	25,000.00	21,677.00		13	25,000.00		
10-10-3438-410 Medic Rent Income	8,474.00	7,200.00	5,400.00		25	7,200.00		
10-10-3833-840 Contributions, Police Dog								
10-10-3833-841 Contributions, Fire Dept.	9,600.00		35,882.00					
10-10-3833-842 Contributions, Police Dept.	200.00		18,777.00					
10-10-3833-843 Contributions, Police Vests	10,255.00							
10-10-3833-844 Contributions-Fire Station 2								
10-10-3839-890 Miscellaneous, Police	15,355.00	5,000.00	8,442.00		-69	5,000.00		

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-3990-981 Approp Fund Bal - Apfo Police								
10-20-3431-320 Safe Routes To School Funding								
10-20-3451-430 Street Resurfacing/Rpr Reimb.								
10-40-3431-410 Business Registration Fee	1,280.00	800.00	600.00		25	800.00		
10-40-3452-890 Transit Planning	15,000.00	15,000.00			100	15,000.00		
10-40-3455-890 Transportation Planning Project								
10-40-3492-771 Arts & Science Grant Funds								
10-40-3492-772 Contributions Pub Library								



## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-40-3600-410 Film Production Permit	450.00	500.00			100			
10-40-3610-410 Food Truck Permit								
10-60-3493-910 Loan Proceeds			194,750.00					
10-80-3431-315 Grants - Dendr								
10-80-3431-316 Grants - Lowe'S/Rw Park								
10-80-3611-860 Library Lease Income	1,500.00	1,500.00	1,500.00			1,500.00		
10-80-3611-861 Rental Income	48,335.00	46,700.00	31,697.00		32	48,000.00		
10-80-3613-410 P & R Spec.Proj/Programs	40,990.00	40,000.00	64,172.00		-60	60,000.00		

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-3614-410 Summer Camp Revenue	104,742.00	80,000.00	101,628.00		-27	80,000.00		
10-80-3615-410 Special Events	15,242.00	11,000.00	13,498.00		-23	11,000.00		
10-80-3617-410 Event Sponsorships	24,256.00	35,000.00	21,175.00		40	35,000.00		
10-80-3618-410 Vendor Fees	15,045.00	20,000.00	20,625.00		-3	20,000.00		
10-80-3619-410 Christmas Parade Registrations	3,540.00	3,500.00	3,515.00		0	3,500.00		
10-80-3630-410 Canoe/Kayak Rack Rental	11,368.00	12,000.00	11,502.00		4	12,000.00		
10-80-3640-410 Recreation Facility Revenue	560.00	500.00	2,000.00		-300	500.00		
10-80-3650-410 Athletics - Basketball	15,184.00	11,500.00	10,000.00		13	11,500.00		

## ANNUAL BUDGET ESTIMATE - REVENUE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-3660-410 Athletics - Softball	1,365.00	2,000.00			100	2,000.00		
10-80-3670-410 Athletics - T-Ball								
10-80-3680-410 Athletics - Dyba	6,680.00	7,000.00			100	7,000.00		
10-80-3833-830 Contributions, P&R	1,100.00	200.00			100	200.00		
<b>Total Revenue</b>	<b>\$11,022,671.00</b>	<b>\$11,068,327.00</b>	<b>\$10,693,970.00</b>			<b>\$11,859,684.00</b>		
<b>Report Total Revenue</b>	<b>\$11,022,671.00</b>	<b>\$11,068,327.00</b>	<b>\$10,693,970.00</b>			<b>\$11,859,684.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4110 Governing Expenses</b>								
<b>Expenditure</b>								
10-00-4110-125	36,031.00	35,030.00	20,520.00		41	35,030.00		
Fees, Elected Officials								
10-00-4110-181	2,756.00	2,680.00	1,570.00		41	2,680.00		
Fica Tax								
10-00-4110-189	71.00	130.00	122.00		6	130.00		
Workmen'S Compensation								
10-00-4110-190		10,000.00	14,239.00		-42	5,000.00		
Professional Services								
10-00-4110-200		1,000.00	98.00		90	1,000.00		
Election Expenses								
10-00-4110-231	812.00	1,000.00	823.00		18	1,000.00		
Burney Award Expenses								
10-00-4110-260	4,617.00	5,000.00	4,573.00		9	3,500.00		
Departmental Supplies								
10-00-4110-261		4,000.00	997.00		75	2,000.00		
Equipment Not Capitalized								
10-00-4110-312	2,025.00	15,500.00	6,958.00		55	6,500.00		
Travel								
10-00-4110-325		200.00			100	200.00		
Postage								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-4110-395 Training	85.00	4,350.00	3,030.00		30	1,000.00		
10-00-4110-440 Contract Services	24,966.00	5,400.00	9,579.00		-77	9,500.00		
10-00-4110-450 Insurance And Bonds	14,076.00	15,000.00	12,733.00		15	15,000.00		
10-00-4110-461 Depreciation Expense, General								
10-00-4110-491 Dues & Subscriptions	17,261.00	18,075.00	16,438.00		9	16,900.00		
10-00-4110-499 Miscellaneous			5,000.00					
4110 Governing Expenses								
<b>Total Expenditure</b>	<b>\$102,700.00</b>	<b>\$117,365.00</b>	<b>\$96,680.00</b>			<b>\$99,440.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4120 Administration Expenses</b>								
<b>Expenditure</b>								
10-00-4120-121 Salaries & Wages	600,850.00	641,105.00	481,795.00		25	616,055.00		
10-00-4120-181 Fica Tax	43,271.00	49,045.00	35,190.00		28	47,130.00		
10-00-4120-182 Retirement	75,774.00	75,844.00	60,997.00		20	75,145.00		
10-00-4120-183 Group Insurance	58,143.00	64,895.00	47,778.00		26	70,350.00		
10-00-4120-186 Other Fringe Benefits	1,462.00		2,360.00					
10-00-4120-189 Workmen'S Compensation	2,756.00	4,225.00	3,953.00		6	2,615.00		
10-00-4120-190 Professional Services	20,950.00	22,000.00	20,950.00		5	23,000.00		
10-00-4120-199 Info.Technology Support								
10-00-4120-260 Supplies & Materials	9,761.00	12,000.00	6,688.00		44	12,000.00		
10-00-4120-261 Equipment Not Capitalized								



## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-4120-312 Travel Expense	4,826.00	12,350.00	3,537.00		71	11,000.00		
10-00-4120-321 Telephones	5,370.00	5,000.00	4,347.00		13	6,000.00		
10-00-4120-325 Postage	1,134.00	8,500.00	9,588.00		-13	9,000.00		
10-00-4120-341 Printing	16,858.00	15,000.00	13,645.00		9	15,000.00		
10-00-4120-352 Maintenance & Repairs, Equip.		1,000.00			100	1,000.00		
10-00-4120-370 Advertising	489.00	1,500.00	1,572.00		-5	2,000.00		
10-00-4120-390 Tuition Reimbursement								
10-00-4120-395 Training	5,411.00	6,975.00	5,076.00		27	11,000.00		
10-00-4120-430 Equipment Lease	853.00	900.00	685.00		24	1,000.00		
10-00-4120-440 Contract Services	75,629.00	41,000.00	45,659.00		-11	59,000.00		
10-00-4120-491 Dues & Subscriptions	3,695.00	3,830.00	3,733.00		3	4,650.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-4120-496 Bank Service Charges	15,835.00	14,500.00	11,188.00		23	15,000.00		
10-00-4120-497 Adp Payroll Processing Fees	17,906.00	17,000.00	15,363.00		10	19,000.00		
10-00-4120-499 Miscellaneous	25.00	100.00	17,500.00		-17,400	100.00		
10-00-4120-510 Equipment								
10-00-4120-520 Software			13,450.00					
10-00-4120-800 Penalties								
4120 Administration Expenses								
<b>Total Expenditure</b>	<b>\$960,998.00</b>	<b>\$996,769.00</b>	<b>\$805,054.00</b>			<b>\$1,000,045.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4150 Legal Expenses</b>								
<b>Expenditure</b>								
10-00-4150-121	78,047.00	80,194.00	62,931.00		22	80,195.00		
Salaries & Wages								
10-00-4150-181	5,658.00	6,135.00	4,484.00		27	6,135.00		
Fica Tax								
10-00-4150-182	8,857.00	10,096.00	7,824.00		23	10,300.00		
Retirement								
10-00-4150-183	7,230.00	13,421.00	10,254.00		24	13,470.00		
Insurance								
10-00-4150-186								
Other Fringe Benefits								
10-00-4150-189	200.00	340.00	438.00		-29	340.00		
Workmen'S Compensation								
10-00-4150-190	4,870.00	25,000.00	2,034.00		92	10,000.00		
Professional Services								
10-00-4150-260	313.00	500.00	2,668.00		-434	500.00		
Supplies & Materials								
10-00-4150-261								
Equipment Not Capitalized								
10-00-4150-312	772.00	1,500.00	1,354.00		10	2,000.00		
Travel								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-4150-321 Telephones	318.00	350.00	877.00		-150	350.00		
10-00-4150-331 Utilities								
10-00-4150-395 Training	1,478.00	2,500.00	1,173.00		53	2,500.00		
10-00-4150-440 Contracted Services	21,829.00	10,000.00	17,918.00		-79	25,000.00		
10-00-4150-491 Dues And Subscriptions	2,614.00	2,250.00	2,247.00		0	2,250.00		
4150 Legal Expenses								
<b>Total Expenditure</b>	<b>\$132,186.00</b>	<b>\$152,286.00</b>	<b>\$114,202.00</b>			<b>\$153,040.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4190 Building &amp; Grounds Expens</b>								
<b>Expenditure</b>								
10-00-4190-260	6,770.00	8,500.00	3,739.00		56	8,500.00		
Departmental Supplies								
10-00-4190-261	1,179.00		4,344.00					
Equipment Not Capitalized								
10-00-4190-262								
Th Signs								
10-00-4190-321	8,404.00	12,000.00	7,116.00		41	12,000.00		
Telephones								
10-00-4190-331	34,676.00	40,000.00	27,218.00		32	40,000.00		
Utilities								
10-00-4190-351	33,587.00	24,000.00	9,618.00		60	24,000.00		
Maint & Repairs-Bldg.								
10-00-4190-352	13,276.00	24,000.00	8,980.00		63	24,000.00		
Maint & Repairs-Equip.								
10-00-4190-412								
Building Lease								
10-00-4190-440	26,963.00	22,500.00	23,010.00		-2	62,500.00		
Contracted Services								
10-00-4190-451	62,239.00	70,000.00	62,406.00		11	70,000.00		
Insurance & Bonds								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-00-4190-460 Depreciation Expense								
10-00-4190-480 Solid Waste - Restricted								
10-00-4190-499 Miscellaneous	17,339.00	40,000.00	9,898.00		75	40,000.00		
10-00-4190-510 C/O, Equipment								
10-00-4190-570 Capital Outlay - Land	26,964.00		52,577.00					
10-00-4190-580 Capital Outlay, Building	241,000.00		925,000.00					
4190 Building & Grounds Expens								
<b>Total Expenditure</b>	<b>\$472,397.00</b>	<b>\$241,000.00</b>	<b>\$1,133,906.00</b>			<b>\$281,000.00</b>		



## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4310 Police Expenses</b>								
<b>Expenditure</b>								
10-10-4310-121 Salaries & Wages	1,035,129.00	1,215,742.00	874,406.00		28	1,275,468.00		
10-10-4310-122 Salaries Overtime	21,039.00	25,982.00	8,572.00		67	26,760.00		
10-10-4310-123 Temporary Wages	15,149.00	15,000.00	7,143.00		52	15,000.00		
10-10-4310-126 Separation Allowance	32,783.00	32,603.00	25,080.00		23	32,605.00		
10-10-4310-181 Fica Taxes	81,475.00	97,487.00	66,730.00		32	102,115.00		
10-10-4310-182 Retirement	134,363.00	155,004.00	114,722.00		26	168,251.00		
10-10-4310-183 Group Insurance	134,491.00	214,239.00	134,354.00		37	218,975.00		
10-10-4310-186 Other Fringe Benefits			3,000.00					
10-10-4310-189 Workmen'S Compensation	26,064.00	50,025.00	48,785.00		2	51,340.00		
10-10-4310-193 Medical Exams	2,434.00	4,000.00	1,125.00		72	5,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-4310-212 Uniforms	20,481.00	16,000.00	13,820.00		14	18,000.00		
10-10-4310-251 Motor Fuel	34,942.00	45,000.00	29,768.00		34	45,000.00		
10-10-4310-260 Supplies & Materials	27,382.00	20,000.00	12,329.00		38	23,000.00		
10-10-4310-261 Equipment Not Capitalized	74,211.00	20,300.00	5,442.00		73	26,000.00		
10-10-4310-292 Police Dog/Expenses	4,047.00	9,500.00	2,404.00		75	7,500.00		
10-10-4310-312 Travel Expense	6,731.00	6,000.00	6,979.00		-16	7,000.00		
10-10-4310-321 Telephones	14,664.00	15,600.00	11,436.00		27	15,600.00		
10-10-4310-325 Postage	629.00	500.00	361.00		28	500.00		
10-10-4310-329 Communications		25,000.00	17,280.00		31	19,000.00		
10-10-4310-352 M & R, Equipment	572.00	5,000.00			100	2,500.00		
10-10-4310-353 M & R, Autos	25,917.00	30,000.00	26,631.00		11	30,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-4310-370 Advertising		2,000.00			100	2,000.00		
10-10-4310-390 Tuition Reimbursement	150.00							
10-10-4310-395 Training	8,780.00	6,300.00	5,074.00		19	7,500.00		
10-10-4310-399 Animal Control	8,124.00	7,750.00	4,105.00		47	7,000.00		
10-10-4310-440 Contracted Services	132,732.00	73,000.00	142,775.00		-96	103,000.00		
10-10-4310-451 Insurance & Bonds	9,937.00	10,000.00	12,531.00		-25	10,000.00		
10-10-4310-461 Depreciation Expense, Public Safe...								
10-10-4310-490 Software	19.00		3,746.00			4,853.00		
10-10-4310-491 Dues & Subscriptions	1,155.00	1,150.00	225.00		80	900.00		
10-10-4310-499 Miscellaneous	106.00	2,000.00	2,765.00		-38	2,000.00		
10-10-4310-510 Equipment	6,439.00		144,936.00					

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-4310-520 It Equipment								
10-10-4310-540 C/O, Autos	132,068.00	110,000.00	70,870.00		36	154,600.00		
10-10-4310-550 C/O Radios								
10-10-4310-715 Debt Service - 2018 Radios						13,950.00		
10-10-4310-716 Error - Available To Use								
4310 Police Expenses								
<b>Total Expenditure</b>	<b>\$1,992,013.00</b>	<b>\$2,215,182.00</b>	<b>\$1,797,394.00</b>			<b>\$2,395,417.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4340 Fire Expenses</b>								
<b>Expenditure</b>								
10-10-4340-121 Salaries & Wages	653,121.00	861,385.00	651,421.00		24	940,430.00		
10-10-4340-127 Fire Chief		34,676.00			100	35,810.00		
10-10-4340-132 Firemen'S Pension	720.00	2,000.00	870.00		57	1,500.00		
10-10-4340-181 Fica Taxes	49,774.00	68,549.00	48,939.00		29	74,685.00		
10-10-4340-182 Retirement	16,968.00	30,695.00	22,310.00		27	40,870.00		
10-10-4340-183 Group Insurance	15,915.00	47,141.00	38,615.00		18	64,970.00		
10-10-4340-186 Other Fringe Benefits	61.00							
10-10-4340-189 Workmen'S Compensation	19,434.00	38,410.00	44,247.00		-15	45,640.00		
10-10-4340-193 Medical Exams	475.00	25,000.00	18,188.00		27	23,000.00		
10-10-4340-212 Uniforms	20,672.00	17,000.00	16,639.00		2	17,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-4340-260 Supplies & Materials	9,239.00	16,000.00	9,532.00		40	16,000.00		
10-10-4340-261 Equipment Not Capitalized	46,904.00	38,000.00	54,871.00		-44	33,000.00		
10-10-4340-312 Travel	20.00	5,000.00	2,726.00		45	5,000.00		
10-10-4340-314 Motor Fuel	9,696.00	14,000.00	6,020.00		57	12,000.00		
10-10-4340-321 Telephones	3,307.00	3,000.00	2,591.00		14	4,000.00		
10-10-4340-325 Postage			29.00					
10-10-4340-329 Communications	13,917.00	16,000.00	17,344.00		-8	16,000.00		
10-10-4340-331 Utilities	119.00	3,200.00	938.00		71	3,200.00		
10-10-4340-352 M & R, Equipment	15,066.00	15,000.00	3,335.00		78	13,000.00		
10-10-4340-353 M & R, Autos	36,704.00	40,000.00	31,716.00		21	40,000.00		
10-10-4340-395 Training	3,280.00	2,000.00	1,010.00		50	2,000.00		



## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-4340-399 Special Projects								
10-10-4340-419 Lease Payments								
10-10-4340-440 Contract Services	91,490.00	35,850.00	88,042.00		-146	10,400.00		
10-10-4340-491 Dues & Subscriptions	6,925.00	9,500.00	11,035.00		-16	18,690.00		
10-10-4340-499 Miscellaneous	-250.00		2,500.00					
10-10-4340-510 Equipment	27,625.00		144,632.00					
10-10-4340-540 Capital Outlay - Vehicles	55,463.00							
10-10-4340-550 C/O, Scba								
10-10-4340-552 C/O, Apparatus			688,650.00					
10-10-4340-580 C/O Building/Land	120,662.00		85,915.00					
10-10-4340-710 Debt Service, Fire Truck	61,170.00	61,170.00	61,170.00		0			

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-10-4340-712 Debt Service, Scba	24,528.00	24,530.00	24,528.00		0	24,528.00		
10-10-4340-714 Debt Service - Fire Station #2	24,299.00	45,800.00	45,800.00		0	198,800.00		
10-10-4340-715 Debt Service- 2018 Radios						16,380.00		
10-10-4340-716 Debt Service - Fy2018 Tanker						33,066.00		
4340 Fire Expenses								
<b>Total Expenditure</b>	<b>\$1,327,304.00</b>	<b>\$1,453,906.00</b>	<b>\$2,123,613.00</b>			<b>\$1,689,969.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4510 Streets Expenses</b>								
<b>Expenditure</b>								
10-20-4510-121	276,604.00	263,097.00	213,732.00		19	269,385.00		
Salaries & Wages								
10-20-4510-122		5,000.00			100	5,000.00		
Salaries Overtime								
10-20-4510-181	19,614.00	20,509.00	15,178.00		26	20,990.00		
Fica Taxes								
10-20-4510-182	32,319.00	33,753.00	25,117.00		26	35,235.00		
Retirement Expense								
10-20-4510-183	56,322.00	53,367.00	40,278.00		25	52,760.00		
Group Insurance								
10-20-4510-186								
Other Fringe Benefits								
10-20-4510-189	12,852.00	18,475.00	18,730.00		-1	18,905.00		
Workmen'S Compensation								
10-20-4510-212	9,172.00	16,000.00	7,263.00		55	16,000.00		
Uniforms								
10-20-4510-240	198,782.00	150,000.00	117,754.00		21	150,000.00		
St. & Sidewalk Constr.								
10-20-4510-251	10,923.00	15,000.00	16,365.00		-9	15,000.00		
Motor Fuel								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-20-4510-260 Supplies & Materials	77,439.00	80,000.00	56,686.00		29	80,000.00		
10-20-4510-261 Equipment Not Capitalized	14,387.00							
10-20-4510-270 Tree Inventory	4,851.00	55,000.00	60,573.00		-10	75,000.00		
10-20-4510-290 Landscape Supplies & Materials	15,294.00	30,000.00	7,723.00		74	32,000.00		
10-20-4510-312 Travel	389.00		1,283.00					
10-20-4510-321 Telephones	4,952.00	5,000.00	4,250.00		15	5,000.00		
10-20-4510-325 Postage	1.00	3.00	1.00		69			
10-20-4510-331 Utilities	28,321.00	34,000.00	17,618.00		48	34,000.00		
10-20-4510-339 Utilities-Street Lights	151,482.00	155,000.00	119,361.00		23	155,000.00		
10-20-4510-351 M & R,Bldgs.	1,755.00		3,356.00					
10-20-4510-352 M & R, Equipment	8,519.00	10,000.00	6,312.00		37	10,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-20-4510-353 M & R,Autos	7,507.00	10,000.00	10,800.00		-8	10,000.00		
10-20-4510-395 Training	2,226.00	3,500.00	1,780.00		49	3,500.00		
10-20-4510-439 Rental Equipment	10,704.00	14,000.00	5,605.00		60	14,000.00		
10-20-4510-440 Contracted Services	239,545.00	200,000.00	160,547.00		20	160,000.00		
10-20-4510-445 Contract Service - Code Complianc...								
10-20-4510-461 Depreciation Expense, Transportat...								
10-20-4510-491 Dues & Subscriptions								
10-20-4510-499 Miscellaneous			2,500.00					
10-20-4510-500 C/O, Signs								
10-20-4510-520 Software								
10-20-4510-540 C/O, Vehicles								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-20-4510-551 Capital Outlay, Equip.	38,335.00		9,564.00					
10-20-4510-552 C/O, Mower								
10-20-4510-553 C/O St. Maint/Improvements	159,286.00	300,000.00	487,844.00		-63	300,000.00		
10-20-4510-554 Capital Outlay - Parking Lot								
10-20-4510-580 C/O, Building								
10-20-4510-590 C/O New Sidewalks								
10-20-4510-591 Curb And Gutter								
10-20-4510-593 West Roundabout								
10-20-4510-595 C/O Match Funds - Robwal Roundabo...			30,000.00					
10-20-4510-710 Street Project Debt	125,023.00	120,925.00	60,974.00		50	116,825.00		
10-20-4510-712 Debt Service	50,095.00	50,100.00	35,882.00		28	35,882.00		



Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
4510 Streets Expenses								
Total Expenditure	\$1,556,699.00	\$1,642,729.00	\$1,537,076.00			\$1,614,482.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4910 Planning Expenses</b>								
<b>Expenditure</b>								
10-40-4910-121	294,488.00	305,576.00	239,528.00		22	314,905.00		
Salaries & Wages								
10-40-4910-181	21,331.00	23,377.00	17,538.00		25	24,090.00		
Fica Taxes								
10-40-4910-182	32,803.00	38,472.00	27,694.00		28	40,435.00		
Retirement								
10-40-4910-183	41,046.00	46,600.00	36,077.00		23	46,495.00		
Group Insurance								
10-40-4910-186								
Other Fringe Benefits								
10-40-4910-189	1,543.00	5,580.00	6,479.00		-16	5,750.00		
Workmen'S Compensation								
10-40-4910-252	278.00	480.00			100	480.00		
Motor Fuel								
10-40-4910-260	4,509.00	3,500.00	3,548.00		-1	3,500.00		
Departmental Supplies								
10-40-4910-261	70.00							
Equipment Not Capitalized								
10-40-4910-312	2,630.00	4,500.00	3,976.00		12	4,500.00		
Travel								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-40-4910-321 Telephones	636.00	650.00	531.00		18	650.00		
10-40-4910-325 Postage	1,512.00	2,300.00	39.00		98	4,000.00		
10-40-4910-341 Printing	762.00	2,000.00			100	2,000.00		
10-40-4910-352 Maint. & Repair, Autos		500.00			100	500.00		
10-40-4910-370 Advertising	533.00	1,200.00	-39.00		103	1,600.00		
10-40-4910-395 Training	2,217.00	3,500.00	4,741.00		-35	4,000.00		
10-40-4910-440 Contracted Services	12,003.00	130,000.00	194,457.00		-50	11,000.00		
10-40-4910-491 Dues & Subscriptions	2,945.00	5,400.00	1,084.00		80	5,400.00		
10-40-4910-510 Equipment								
4910 Planning Expenses								
<b>Total Expenditure</b>	<b>\$419,306.00</b>	<b>\$573,635.00</b>	<b>\$535,653.00</b>			<b>\$469,305.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>4950 Economic Development</b>								
<b>Expenditure</b>								
10-40-4950-121	73,606.00	37,502.00	29,512.00		21	38,615.00		
Salaries & Wages								
10-40-4950-181	5,629.00	2,869.00	2,258.00		21	2,955.00		
Fica Taxes								
10-40-4950-182	9,088.00	4,721.00	5,133.00		-9	4,960.00		
Retirement								
10-40-4950-183	1,184.00	252.00	254.00		-1	255.00		
Group Insurance								
10-40-4950-186								
Other Fringe Benefits								
10-40-4950-189	751.00	160.00	153.00		5	165.00		
Workmen'S Compensation								
10-40-4950-190								
Professional Services								
10-40-4950-260	5,859.00	7,500.00	4,995.00		33	7,500.00		
Supplies & Materials								
10-40-4950-261								
Equipment Not Capitalized								
10-40-4950-312	480.00	2,000.00	1,052.00		47	1,000.00		
Travel								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-40-4950-321 Telephones						1,000.00		
10-40-4950-325 Postage	250.00							
10-40-4950-341 Printing	2,714.00	5,000.00	4,556.00		9	5,000.00		
10-40-4950-370 Advertising	4,922.00	5,000.00	4,456.00		11	5,000.00		
10-40-4950-395 Training								
10-40-4950-419 Lease Payments								
10-40-4950-440 Contract Services	103,431.00	47,850.00	51,498.00		-8	38,763.00		
10-40-4950-445 Business Resources	24,787.00	25,000.00	23,800.00		5	30,000.00		
10-40-4950-450 Economic Development	3,134.00	5,000.00	698.00		86	5,000.00		
10-40-4950-491 Dues & Subscriptions	566.00	1,000.00	865.00		14	1,000.00		
10-40-4950-499 Miscellaneous			2,500.00					

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-40-4950-610 Business Investment Grant	63,965.00	70,000.00			100	65,000.00		
10-40-4950-615 State Matching Grant								
10-40-4950-710 Debt Service	245,371.00	49,800.00	8,112.00		84	49,165.00		
4950 Economic Development								
<b>Total Expenditure</b>	<b>\$545,737.00</b>	<b>\$263,654.00</b>	<b>\$139,842.00</b>			<b>\$255,378.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>6120 Travel &amp; Tourism</b>								
<b>Expenditure</b>								
10-80-6120-121 Salaries & Wages	69,657.00	71,082.00	42,665.00		40	73,190.00		
10-80-6120-122 Salaries - Overtime	879.00							
10-80-6120-123 Temporary Wages								
10-80-6120-181 Fica Tax	4,799.00	5,438.00	3,247.00		40	5,600.00		
10-80-6120-182 Retirement	8,186.00	8,949.00	3,238.00		64	9,400.00		
10-80-6120-183 Group Insurance	15,179.00	7,848.00	5,295.00		33	7,930.00		
10-80-6120-186 Other Fringe Benefits								
10-80-6120-189 Workmen'S Compensation	1,778.00	1,170.00	1,726.00		-48	1,205.00		
10-80-6120-233 Events-Christmas In Davidson	55,902.00	60,000.00	67,289.00		-12	60,000.00		
10-80-6120-234 Events-Art On The Green	8,790.00	15,000.00	6,957.00		54	15,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-6120-235 Events-Concerts On The Green	19,352.00	25,000.00	22,108.00		12	30,000.00		
10-80-6120-236 Event - Town Day	350.00	3,000.00			100	3,000.00		
10-80-6120-237 Event - Christmas Parade	4,895.00	4,500.00	3,537.00		21	4,500.00		
10-80-6120-260 Supplies & Materials	1,210.00	3,000.00	3,206.00		-7	3,000.00		
10-80-6120-261 Equipment Not Capitalized								
10-80-6120-312 Travel		4,550.00	1,494.00		67			
10-80-6120-321 Telephones								
10-80-6120-325 Postage	200.00							
10-80-6120-331 Utilities	553.00	6,000.00	2,775.00		54			
10-80-6120-341 Printing	602.00	5,000.00	4,011.00		20	5,000.00		
10-80-6120-370 Advertising			125.00					



## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-6120-395								
Training								
10-80-6120-440	118,096.00	124,100.00	93,748.00		24	128,624.00		
Contract Services								
10-80-6120-441		11,375.00	12,586.00		-11	13,375.00		
Contracted Svc - It Support								
10-80-6120-491	621.00	1,000.00	759.00		24	1,000.00		
Dues & Subscriptions								
10-80-6120-500	833.00							
Equipment								
10-80-6120-631	18,000.00	18,000.00	23,000.00		-28	18,000.00		
Arts & Science Council								
10-80-6120-801	40,200.00	40,200.00	40,200.00			40,200.00		
Tfr To Arts Project Fund								
6120 Travel & Tourism								
<b>Total Expenditure</b>	<b>\$370,082.00</b>	<b>\$415,212.00</b>	<b>\$337,966.00</b>			<b>\$419,024.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>6130 Recreation Expenses</b>								
<b>Expenditure</b>								
10-80-6130-121	167,713.00	160,687.00	137,624.00		14	169,445.00		
Salaries & Wages								
10-80-6130-123	555.00	15,000.00	323.00		98	15,000.00		
Temporary Wages								
10-80-6130-181	12,749.00	13,440.00	10,363.00		23	14,110.00		
Fica Taxes								
10-80-6130-182	19,980.00	18,809.00	16,111.00		14	20,200.00		
Retirement								
10-80-6130-183	16,859.00	18,866.00	13,112.00		30	18,820.00		
Group Insurance								
10-80-6130-186								
Other Fringe Benefits								
10-80-6130-189	3,331.00	5,280.00	4,901.00		7	5,540.00		
Workmen'S Compensation								
10-80-6130-200	5,491.00	6,000.00	7,851.00		-31	6,000.00		
Athletics - Basketball								
10-80-6130-202	1,040.00	2,000.00			100	2,000.00		
Athletics - Softball								
10-80-6130-204								
Athletics - T-Ball								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-6130-206 Athletics - Dyba	508.00	2,500.00			100	2,500.00		
10-80-6130-230 Ln Teen Council	71.00	2,000.00			100	2,000.00		
10-80-6130-231 Special Events	488.00	1,000.00	415.00		59	1,500.00		
10-80-6130-232 Recreation Programs	5,226.00	7,000.00	4,529.00		35	7,000.00		
10-80-6130-251 Motor Fuel	2,692.00	1,500.00	40.00		97	1,500.00		
10-80-6130-260 Supplies & Materials	7,909.00	5,000.00	1,626.00		67	5,000.00		
10-80-6130-261 Equipment Not Capitalized								
10-80-6130-299 Summer Camp								
10-80-6130-312 Travel	851.00	1,500.00	1,863.00		-24	1,500.00		
10-80-6130-321 Telephones	1,908.00	1,500.00	1,472.00		2	1,500.00		
10-80-6130-325 Postage	9.00	75.00	43.00		43	75.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-6130-331 Utilities	4,896.00	4,500.00	5,196.00		-15	4,500.00		
10-80-6130-341 Printing	5,480.00	5,400.00	8,494.00		-57	5,400.00		
10-80-6130-351 Maint.& Repairs,Bldg.	613.00	1,000.00	165.00		83	1,000.00		
10-80-6130-353 Maint.& Repair, Autos	1,440.00	1,000.00			100	1,000.00		
10-80-6130-359 Maint. & Repairs, Parks								
10-80-6130-370 Advertising	445.00	600.00	200.00		67	600.00		
10-80-6130-395 Training	1,571.00	2,400.00	2,109.00		12	2,400.00		
10-80-6130-425 Fb Loan Repayment								
10-80-6130-430 Cont Srv-Summer Camp	78,041.00	75,000.00	4,369.00		94	80,000.00		
10-80-6130-435 Cont Srv - Recreation	49,124.00	25,000.00	89,381.00		-258	25,000.00		
10-80-6130-440 Contracted Services	18,146.00	26,000.00	39,605.00		-52	26,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-6130-461 Depreciation Expense, P & R								
10-80-6130-491 Dues & Subscriptions	690.00	800.00			100	800.00		
10-80-6130-499 Miscellaneous		4,000.00	3,000.00		25			
10-80-6130-500 Equipment								
10-80-6130-586 C/O Pumphouse Renovations								
6130 Recreation Expenses								
<b>Total Expenditure</b>	<b>\$407,826.00</b>	<b>\$407,857.00</b>	<b>\$352,792.00</b>			<b>\$420,390.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>6140 Parks</b>								
<b>Expenditure</b>								
10-80-6140-121 Salaries & Wages	203,949.00	213,745.00	146,292.00		32	218,735.00		
10-80-6140-122 Salaries Overtime		3,000.00			100	3,000.00		
10-80-6140-123 Temporary Wages								
10-80-6140-181 Fica Taxes	15,324.00	16,581.00	10,969.00		34	16,965.00		
10-80-6140-182 Retirement	18,941.00	27,099.00	15,168.00		44	28,275.00		
10-80-6140-183 Group Insurance	27,850.00	37,732.00	26,938.00		29	37,640.00		
10-80-6140-186 Other Fringe Benefits								
10-80-6140-189 Workmen'S Compensation	4,362.00	6,510.00	6,677.00		-3	6,660.00		
10-80-6140-260 Supplies & Materials	17,453.00	16,000.00	761.00		95	16,000.00		
10-80-6140-261 Equipment Not Capitalized								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-6140-265 Beaver Dam Expenses	12,468.00	12,000.00	4,630.00		61	12,000.00		
10-80-6140-290 Landscape Supplies	15,136.00	20,000.00	18,298.00		9	20,000.00		
10-80-6140-321 Telephones								
10-80-6140-331 Utilities	40,315.00	43,000.00	35,746.00		17	43,000.00		
10-80-6140-351 M & R, Buildings	5,058.00	8,000.00	5,409.00		32	8,000.00		
10-80-6140-353 Maint. & Repr, Autos								
10-80-6140-355 Maint & Rep - Ada Jenkins	10,303.00	9,000.00	25,548.00		-184	12,000.00		
10-80-6140-359 Maint. & Repair, Parks	25,160.00	100,000.00	15,869.00		84	100,000.00		
10-80-6140-395 Training			285.00					
10-80-6140-419 Lease Payments	9,940.00	10,000.00	9,940.00		1			
10-80-6140-440 Contract Services	119,369.00	231,000.00	127,584.00		45	130,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
10-80-6140-491 Dues & Subscriptions								
10-80-6140-499 Miscellaneous			2,500.00					
10-80-6140-500 Equipment								
10-80-6140-550 Capital Outlay-Greenway	130,000.00	10,000.00	10,000.00					
10-80-6140-583 C/O - Mciever Field Lights								
10-80-6140-713 Debt Service, Fisher Farm	141,233.00	138,180.00	115,372.00		17	135,111.00		
10-80-6140-714 Debt Service, Armour St.	43,037.00	42,035.00	42,034.00		0	41,031.00		
6140 Parks								
<b>Total Expenditure</b>	<b>\$839,898.00</b>	<b>\$943,882.00</b>	<b>\$620,020.00</b>			<b>\$828,417.00</b>		



## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>9900 Non-Departmental</b>								
<b>Expenditure</b>								
10-00-9900-199	103,158.00	132,750.00	106,071.00		20	124,000.00		
Info Technology Support								
10-00-9900-260	3,323.00	6,500.00	8,366.00		-29	8,300.00		
Supplies								
10-00-9900-261	17,883.00	21,750.00	40,563.00		-86	21,750.00		
Equipment Not Capitalized								
10-00-9900-312		2,500.00			100			
Travel								
10-00-9900-390	2,890.00	6,000.00			100	6,000.00		
Tuition Reimbursement								
10-00-9900-395	2,273.00	10,000.00	8,650.00		14	13,500.00		
Training								
10-00-9900-440	50,579.00	38,500.00	30,207.00		22	42,940.00		
Contract Services								
10-00-9900-540								
C/O Autos								
10-00-9900-800		76,850.00			100			
Contingency								
10-40-9900-631	50,000.00	50,000.00	50,000.00			50,000.00		
Service Agencies								

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
9900 Non-Departmental								
Total Expenditure	\$230,106.00	\$344,850.00	\$243,857.00			\$266,490.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Original - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>9910 Non-Dept/Capital Projects</b>								
<b>Expenditure</b>								
10-40-9910-633 Contri. To Mi-Connection Cap Proj	1,000,000.00	1,000,000.00	1,000,000.00			1,000,000.00		
10-40-9910-635 Contribution To Facilities Cap Pr...	200,057.00	300,000.00			100	300,000.00		
9910 Non-Dept/Capital Projects								
<b>Total Expenditure</b>	<b>\$1,200,057.00</b>	<b>\$1,300,000.00</b>	<b>\$1,000,000.00</b>			<b>\$1,300,000.00</b>		
<b>Report Total Expenditure</b>	<b>\$10,557,309.00</b>	<b>\$11,068,327.00</b>	<b>\$10,838,055.00</b>			<b>\$11,192,397.00</b>		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Amended - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
11 Powell Bill Fund								
Expenditure								
11-20-4510-199	12,500.00							
Engineering								
11-20-4510-240								
Supplies & Materials								
11-20-4510-354		325,000.00	5,583.00		98	335,000.00		
Street Improvements								
11-20-4510-355								
Street Connections								
11-20-4510-356	4,055.00	800,000.00	800,000.00					
Street Repair/Resurfacing								
11-20-4510-357								
Sidewalk Repair								
11-20-4510-440								
Contracted Services								

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Amended - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
11-20-4510-590 C/O New Sidewalks								
11-20-9100-710 Loan Payment								
11-20-9100-720 Loan Interest, 1St Charter								
11 Powell Bill Fund								
Total Expenditure	\$16,555.00	\$1,125,000.00	\$805,583.00			\$335,000.00		
Report Total Expenditure	\$16,555.00	\$1,125,000.00	\$805,583.00			\$335,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Amended - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>20 Storm Water Fund</b>								
<b>Expenditure</b>								
20-30-4710-199								
Engineering								
20-30-4710-261								
Equipment Not Capitalized								
20-30-4710-303								
Storm Water Contract								
LUESA -Major Systems Maintenance/Water Quality								
20-30-4710-310								
Land Development Support								
20-30-4710-440								
Contract Services								
20-30-4710-551								
Capital Outlay - Equipment								
20-30-4710-700								
Debt Service - 2017 Street Sweepe...								

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
20-30-4710-800	33,830.00							
Contingency								
20 Storm Water Fund								
Total Expenditure	\$402,415.00	\$256,322.50	\$150,837.00			\$245,000.00		
Report Total Expenditure	\$402,415.00	\$256,322.50	\$150,837.00			\$245,000.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Amended - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
<b>52 Affordable Housing Fund</b>								
<b>Expenditure</b>								
52-40-4920-495								
Land And Houses								
52-40-4920-496								
Administration								
52-40-4920-498								
Down Payment Assistance								
52-40-4920-632								
Contributions, Dhc								
52-40-4940-121								
Salaries & Wages								
52-40-4940-181								
Fica Tax								
52-40-4940-182								
Retirement								



## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Amended - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
52-40-4940-183 Insurance	10.00		201.00					
52-40-4940-186 Other Fringe Benefits								
52-40-4940-189 Workmen'S Compensation		120.00	151.00		-26	120.00		
52-40-4940-260 Supplies & Materials	165.00	250.00			100	300.00		
52-40-4940-312 Travel	506.00	300.00	124.00		59	300.00		
52-40-4940-321 Telephones	318.00	350.00			100	350.00		
52-40-4940-370 Advertising	312.00							
52-40-4940-395 Training		300.00			100	300.00		

## ANNUAL BUDGET ESTIMATE - EXPENDITURE

Amended - 2018-2019

TOWN OF DAVIDSON

FY 2017-2018

Account	2016 - 2017	2017 - 2018	6/30/2018	2017 - 2018		2018 - 2019		
	Actual (\$)	Budget (\$)	Actual (\$)	Estimate	%Remaining	Requested	Recommended	Approved
52-40-4940-400								
Marketing								
52-40-4940-440	27,000.00	72,200.00	65,636.00		9	50,000.00		
Contract Services								
HAMMERS 50000								
52-40-4940-581								
Affordable Housing								
52-40-4940-710								
Grants								
52-40-4940-801								
Transfer To General Fund								
52 Affordable Housing Fund								
<b>Total Expenditure</b>	<b>\$164,204.00</b>	<b>\$221,305.00</b>	<b>\$130,078.00</b>			<b>\$85,220.00</b>		
<b>Report Total Expenditure</b>	<b>\$164,204.00</b>	<b>\$221,305.00</b>	<b>\$130,078.00</b>			<b>\$85,220.00</b>		



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**Agenda Title: House Bill 514**

**Town Manager Jamie Justice**

**Summary:** House Bill 514 – Permit Municipal Charter School/Certain Towns

**Summary:**

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**ATTACHMENTS:**

<b>Description</b>	<b>Upload Date</b>	<b>Type</b>
❑ House Bill 514 Agenda Memo	5/18/2018	Cover Memo
❑ House Bill 514 NCGA	5/17/2018	Cover Memo
❑ Town of Cornelius Resolution Supporting House Bill 514	5/17/2018	Cover Memo
❑ HB514 CMS Handout	5/17/2018	Cover Memo



## House Bill 514 – Permit Municipal Charter School/Certain Towns

To: Davidson Board of Commissioners  
From: Jamie Justice, Town Manager  
Date: May 18, 2018  
Re: HB 514 – Permit Municipal Charter School/Certain Towns

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### 1. OVERVIEW

House Bill 514 has been introduced in the North Carolina legislature. It has passed in the House and could be under consideration by the Senate in this year's short legislative session currently underway. The bill would permit the Towns of Matthews and Mint Hill to apply to open charter schools and grant priority enrollment to students living in those towns in those charter schools, and to use property tax revenue to support the charter schools operated by the towns. The Towns of Cornelius and Huntersville have both requested to be added to this legislation for the same authority.

The question before the Davidson Board of Commissioners is: Does Davidson want to be added to this bill to be granted this authority to be able to consider this charter school establishment option in the future? Receiving permission from the legislature to provide this authority to the town is not the same as actually exercising this authority sometime in the future. That is a separate decision that could be considered in the future.

As of this date, the bill has not been scheduled for consideration in the Senate. However, that could change very quickly, and potentially this bill could be voted on before this Tuesday's meeting and/or before the board of commissioners decides if it wants this authority, so time is of the essence.

Attached is a description of the bill, the resolution passed by Cornelius supporting the bill and requesting Cornelius be added to it, and an information sheet from Charlotte Mecklenburg Schools on the impacts of House Bill 514.

### 2. RELATED TOWN GOALS

#### **List core value(s):**

Citizens entrust town government with the stewardship of public funds, so government will provide high quality services at a reasonable cost.

Davidson exists in proximity to and is interdependent with other jurisdictions, so we strive for local, regional, state and federal cooperation.

**List which constituents are served:** All residents of Davidson could be impacted should the town ask for this authority and ultimately exercise it.

### 3. OPTIONS/PROS & CONS

**Option 1: Support HB 514 and request the Town of Davidson be added to this bill to secure the authority.**

**Pros:**

Provides the town this option to consider in the future.

**Cons:**

Public education is not a service that towns provide.

There is not a lot of information regarding how this option would work, but it does appear to be an expensive proposition for a small town.

**Option 2: Do not support HB 514.**

**Pros:**

Avoids the possibility of the town providing public education service and the costs associated with it.

We need to nurture our relationship with CMS at this time since we are negotiating on the joint-use agreement and lease for the IB School.

**Cons:**

We would lose the chance to be granted the authority to consider the establishment of a charter school in the future.

### 4. FYI or RECOMMENDED ACTION

It is recommended that, should the town board want to ask our legislators to add Davidson to this bill, that the town board take action to do that at this May 22nd board meeting, so that the state legislature could potentially approve it in this current short legislative session. Otherwise, if the town wanted to ask for this authority, and it was not considered at this short legislative session, the next opportunity would be the long legislative session starting in January 2019.

### 5. NEXT STEPS

Discuss this at the May 22nd meeting to determine if the board wants to request this authority from the legislature or if the board does not want this authority.



# HOUSE BILL 514: Permit Municipal Charter School/Certain Towns.

2017-2018 General Assembly

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<b>Committee:</b>	House Education - K-12. If favorable, re-refer to State and Local Government II	<b>Date:</b>	April 24, 2017
<b>Introduced by:</b>	Rep. Brawley	<b>Prepared by:</b>	Kara McCraw
<b>Analysis of:</b>	Second Edition		Committee Counsel

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**OVERVIEW:** *HB 514 would authorize the Towns of Matthews and Mint Hill to apply to open charter schools and grant priority enrollment to students domiciled in those towns in those charter schools, and to use property tax revenue to support the charter schools operated by the towns.*

**CURRENT LAW:** G.S. 115C-218.15(b) requires that charter schools be operated by private tax-exempt nonprofit corporations.

G.S.115C-218.45 provides that any child qualified for admission to a public school in the State is qualified for admission to a charter school, and that any student who submits a timely application to a charter school must be enrolled if there is space available. If applications exceed space available, the charter school must conduct a lottery. Charters are allowed to give preference in enrollment to students in certain circumstances, including enrollment of siblings, children of teachers or board members (capped at 15%), and students previously enrolled in charter schools under various circumstances.

G.S. 160A-209 provides the purposes for which municipalities may levy property taxes. Support of schools is not a current purpose.

**BILL ANALYSIS:** The 2nd Edition for HB 514 would authorize the Towns of Matthews and Mint Hill to apply for and hold a charter for a charter school. The governing boards of the towns could serve as the board of directors for the school, or could appoint a board of directors to govern the school.

Employees of a charter school of the towns would be employees of that municipality and would be eligible for any employee benefits, including retirement benefits and health benefits, provided to other employees of that municipality.

Students domiciled in the municipality could be given preferential enrollment over other applicants.

The towns would be authorized to use property taxes in support of charter schools operated by the towns.

**EFFECTIVE DATE:** HB 514 would become effective when it becomes law and would apply to applications to establish a charter school submitted on or after that date.

Karen Cochrane-Brown  
Director



Legislative Analysis  
Division  
919-733-2578

**RESOLUTION IN SUPPORT OF HB514 AND TO REQUEST THE TOWN OF CORNELIUS BE INCLUDED AS A TOWN AUTHORIZED TO OPERATE A CHARTER SCHOOL THEREUNDER**

**WHEREAS**, the Mayor and Town Board of Commissioners of the Town of Cornelius value public education and strive to ensure the children and citizens of the Town of Cornelius have access to excellent public schools; and

**WHEREAS**, the Mayor and Town Board recognize that Cornelius is currently home to some of the best schools within the Charlotte Mecklenburg School system; and

**WHEREAS**, the Mayor and Town Board further support school choice and wish to ensure the Town and its Citizens have access to alternative public school options in the future; and

**WHEREAS**, HB514 is a bill currently before the North Carolina Legislature which will authorize Municipal Charter Schools for certain towns; and

**WHEREAS**, the Mayor and Town Board desire to meet the goal of ensuring excellent public school options for Cornelius residents by providing future Town Boards with the option to support or operate Municipal Charter Schools.

**NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND THE BOARD OF COMMISSIONERS OF THE TOWN OF CORNELIUS** that:

1. The Town hereby supports HB514, an Act to Permit Certain Towns to Operate Charter Schools; and
2. The Town hereby requests that the Town of Cornelius be among those municipalities authorized to operate charter schools pursuant to the Act.

Adopted this 7<sup>th</sup> day of May, 2018.

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Woody Washam, Mayor

ATTEST:

APPROVED AS TO FORM:

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Lori A. Harrell, Town Clerk

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Karen Wolter, Town Attorney

# HB514 Impacts & Facts

## What is HB514?

HB514 is legislation filed by NCGA Rep. Bill Brawley that will allow Matthews and Mint Hill to own and operate charter schools. If passed, the bill will also allow these towns to use local property taxes to pay for schools and give seating preference to their residents. The Town Boards of Cornelius and Huntersville voted to request to be added to HB514 on May 7<sup>th</sup> 2018.

## Why is CMS opposed to HB514?

CMS is opposed to HB514 because it offers no clear path for higher academic achievement, could disrupt public education, drive taxes higher, and lead to more segregation and fewer educational choices for families not just in Mecklenburg County, but across North Carolina. CMS believes that families should be made aware of the possible impacts of HB514 so that they can make the best education decisions with their students.

## What are the possible impacts of HB514 on my family and our students?

- **Impact 1 – Reassignments.** If passed, Huntersville and Cornelius will be able to build town-sponsored schools, leaving vacant seats in existing CMS schools. The fiduciary responsibilities of CMS would cause CMS to plan for departures and review attendance zones. In Huntersville and Cornelius, this could lead to a student assignment plan with Hough High serving only Cornelius & Davidson residents; and with Hopewell High and North Meck. High serving all Huntersville residents.
- **Impact 2 - Higher Taxes, No Guarantees.** If included in HB514, the bill gives Huntersville and Cornelius the ability to spend tax money to build and operate schools. Parents could pay more taxes for schools with no guarantee their students have seats. Town-sponsored school seats are assigned by lottery. CMS home school seats are guaranteed.
- **Impact 3 - Fewer Choices and Supports.** Students may not have access to offerings in CMS such as career preparation and certification programs, language academies, arts and music programs, exceptional needs supports, mental and emotional health access, athletic opportunities, transportation.
- **Impact 4 - Lost magnet school seats.** Huntersville and Cornelius students may lose access and seats in CMS magnet schools. CMS offers magnet school options to families and students through an annual lottery. Students must first be enrolled in CMS to participate in the magnet school lottery. A student enrolled in a school outside CMS cannot be seated in a CMS magnet school.
- **Impact 5 - More segregated schools.** HB514 will open the door to a more segregated community. The demographics of some of our neighborhoods and towns in Mecklenburg County reflect larger trends of re-segregation. Schools drawing students only from these areas would be inherently segregated, too.



# HB514 Impacts & Facts

## Myths and facts About HB514

- **Myth:** Implementation of HB 514 is unlikely to cause a tax increase. **Fact:** Town-run charter schools have to fund significant capital needs, pension liabilities, transportation systems, and food services. Provisions of HB514 allow towns to levy taxes for these and other costs.
- **Myth:** Charter schools can use pass-through State/County funds to build schools. **Fact:** State law (NCGS 115C-218.105 (b) prohibits use of state funds to buy land, build schools, or buy mobile classrooms. State funds account for 70% -75% of monies received by charters.
- **Myth:** The Town of Huntersville can treat any municipal charter school as a separate Enterprise Fund. **Fact:** HB 514 does not permit an Enterprise Fund for a municipal charter. Section 8 of the bill states town monies would come from town property tax revenues.
- **Myth:** HB 514 won't impact Huntersville or Cornelius's Triple AAA bond ratings. **Fact:** Moody's most recent analysis of Huntersville's Triple A bond rating states the Towns' ratings are due to low debt and small pension liability. HB 514 will significantly increase both.
- **Myth:** Huntersville and Cornelius students are being bussed too far every day to go to school. **Fact:** All students who live in Huntersville and Cornelius are assigned to schools in Huntersville, Cornelius or Davidson. Court-ordered bussing ended almost 20 years ago.
- **Myth:** HB 514 will give families in Huntersville and Cornelius and other towns more education choices. **Fact:** If HB 514 passes, CMS must make plans that assume HB514 will be acted on, causing CMS to adjust student assignment and other plans. As a result of HB514, families may lose seats in current CMS schools, magnet choices and other CMS programs.

## A better way - instead of HB 514, we could focus on real needs

- **Passing HB 866** – this legislation could add \$151 million in new school construction funds.
- **Mecklenburg County COPS** – CMS and towns could ask the Mecklenburg County Commission to accelerate school construction from \$600 million in cash reserves.
- **Growth task force** – together, CMS and towns could study growth in Mecklenburg County and make recommendations to the NCGA and County on school overcrowding.

## How to oppose HB514 and support a better way

Email North Carolina General Assembly members to oppose HB514 and ask for a better way

Sen. Jeff Tarte - [jeff.tarte@ncleg.net](mailto:jeff.tarte@ncleg.net)

Rep. John Bradford –

[john.bradford@ncleg.net](mailto:john.bradford@ncleg.net)

Rep. Chaz Beasley –

[chaz.beasley@ncleg.net](mailto:chaz.beasley@ncleg.net)

Rep. Bill Brawley – [bill.brawley@ncleg.net](mailto:bill.brawley@ncleg.net)  
(bill sponsor)

Sen. Michael Lee – [michael.lee@ncleg.net](mailto:michael.lee@ncleg.net)

Sen. David Curtis – [david.curtis@ncleg.net](mailto:david.curtis@ncleg.net)

Sen. Bill Rabon – [bill.rabon@ncleg.net](mailto:bill.rabon@ncleg.net)

Rep. David Lewis – [david.lewis@ncleg.net](mailto:david.lewis@ncleg.net)



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**Agenda Title: Economic Development Strategic Plan  
Economic Development Manager Kim Fleming**

**Summary:** Davidson developed its Economic Development Strategic Plan (EDSP) to provide guiding principles for economic development, demographic analyses, economic assessments, land use strategy, and an Economic Development Strategic Work Plan. The EDSP was updated in 2016 to provide an additional 5-year work plan that focuses on business attraction, business retention, small business & entrepreneurship, and tourism. Historic Preservation activities were added to the work plan matrix in 2018 based on feedback from the current Town Board.

**Summary:**

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**ATTACHMENTS:**

	<b>Description</b>	<b>Upload Date</b>	<b>Type</b>
▢	Economic Development Strategic Plan Agenda Memo	5/18/2018	Cover Memo
▢	Economic Development Strategic Plan Update 05-22-18	5/18/2018	Cover Memo



## Economic Development Strategic Plan Update

To: Davidson Board of Commissioners  
From: Kim Fleming  
Date: May 22, 2018  
Re: EDSP Work Plan 2016-2022 Update

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### 1. OVERVIEW

Davidson developed its Economic Development Strategic Plan in 2012. This plan provided guiding principles for economic development in Davidson, demographic analyses, economic assessments, land use strategy, and an Economic Development Strategic Work Plan. The EDSP is a matrix of activities to be performed to enhance Davidson's commercial tax base. The EDSP was updated in 2016 to provide an additional 5-year work plan that focuses on business attraction, business retention, small business & entrepreneurship, and tourism. Historic Preservation activities were added to the work plan matrix in 2018 based on feed-back from the current Town Board.

### 2. RELATED TOWN GOALS

Economic Development is a stated town goal as well as a strategic plan item.

### 3. OPTIONS/PROS & CONS

#### Pros:

- Expanding our commercial tax base will help to reduce the tax burden on Davidson's residential citizens.
- Economic Development will provide jobs and needed products and services for our citizens.
- Independent, locally owned businesses help to create a unique destination.

#### Cons:

- Some residents don't like commercial development close to their homes.
- The Town of Davidson doesn't control land we don't own.
- Any development will create more traffic than there currently is without development.

### 4. FYI or RECOMMENDED ACTION

FYI

### 5. NEXT STEPS

- Continue work on EDSP matrix items.
- Check in with Town Board about any additional items.

Fiscal Year	Objective	Strategy	Action	Department (Public)	Partners, Tools & Resources	Benchmark/Metric	Status
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FY 2016-17	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Review EDSP for changes, trends, etc. Update demographic data	ED			Complete
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Create 2022 Work Plan based on EDSP and Davidson Game Plan	ED; Administration			Complete
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Communicate with Town Board on progress and activities (2 work sessions)	ED; Administration			Complete
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Establish baseline values for benchmarks/metrics; Identify staff for data gathering.	ED; Administration	Town Departments	Quarterly/Bi-annual Benchmark report to Town Board	Complete
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting (2017 Inaugural)	ED; Administration	LKN EDC; Chamber; VLN	Meeting Attendance	Complete
	SBE	Expand SBE and Entrepreneurship	Expand SBE with local partners	ED	Launch LKN, The Hurt Hub @Davidson	Board representation	Complete
	Town Hall	Assist with facilitation of Public Facilities, including downtown parking	Assist in completing assessments for space needs and parking	ED; Administration	Steering Committee; Consultant Team	Completion and execution of plan	Pending
	BRE	Expand/formalize BRE process	Coordinate with LKNEDC; Review/revise space inventory; Create inventory map of each targeted area	ED; Planning	LKN EDC	Adoption of new BRE Program; more detailed data from visits	Complete

Fiscal Year	Objective	Strategy	Action	Department (Public)	Partners, Tools & Resources	Benchmark/Metric	Status
FY 2017-18	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Research Best practices for SBE	ED	LKN EDC; Mecklenburg County ED; Edward E. Lowe Foundation; Kaufman Foundation	New Business Licenses; Commercial Space Occupancy; Commercial Tax revenue growth	Complete
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting	ED; Administration	LKN EDC; Chamber; VLN	Meeting Attendance	Complete
	SBE	Expand SBE and Entrepreneurship	Ongoing Social Media Plan	ED; PIO		Social Media Analytics	In process
	SBE	Expand SBE and Entrepreneurship	Expand collaborations with Launch LKN and Davidson College;  Connect students & businesses - internships	ED; Administration	LKN EDC; Davidson College; Launch LKN	Formalized partnership and/or program	Complete
	BRE; SBE	Expand SBE and Entrepreneurship	Identify key leaders in each primary industry/major employer; host private event at Annual Summit	ED; Administration	LKN EDC	Attendance at meetings and/or events	Complete
	Attraction; BRE	Development in East Davidson and other targeted economic areas	Davidson East SAP; inventory land in each area for development; update maps/data	ED; Planning	LKN EDC	Ongoing Land/Space inventory; Business and development leads.	In process
	Tourism	Expand Tax Revenue and Turbo-Tourist through visitor efforts	Inventory assets and create/update tour guide; Collaborate with hotels; joint initiatives with VLN	ED; PIO	VLN	Increased visitors; increased food, beverage and lodging tax revenues	Funding in FY 2019

Fiscal Year	Objective	Strategy	Action	Department (Public)	Partners, Tools & Resources	Benchmark/Metric	Status
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FY 2018-19	EDSP 2017-2022 Work Plan	Add Historic Preservation to EDSP	Review and consider use of historic tax credits to market existing historic properties	ED	National Trust for HP, Preservation NC	Properties re-developed	In process
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting	ED; Administration	LKN EDC; Chamber; VLN	Meeting Attendance	Summit scheduled for Sep. 2018
	Tourism; Retail	Expand Tax Revenue and Turbo-Tourist through visitor efforts	Coordinate and schedule hotels, merchants with special events; expand food tours, and other events via social media	ED; PIO	VLN	Increased visitors; increased food, beverage and lodging tax revenues	
	Retail	Grow & sustain vitality of retail and restaurants.	Monitor health by inventory sales; Collaborate with Farmer’s Market/Food Trucks for new start-up opportunities	ED; PIO	Farmer’s Market	Increased sales, food & beverage tax revenues	
	Historic Preservation	Continue and expand work of the EDSP	Consider HP signage; HP education for businesses including tax credits; consider expansion of Davidson Main Street Grant	ED	National Trust for HP, Preservation NC, Davidson Historical Society	Increased retention rates	In process

Fiscal Year	Objective	Strategy	Action	Department (Public)	Partners, Tools & Resources	Benchmark/Metric	Status
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FY 2019-20	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Monitor values for benchmarks/metrics; Identify staff for data gathering.	ED; Administration	Town Departments	Quarterly/Bi-annual Benchmark report to Town Board	
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting (2017 Inaugural)	ED; Administration	LKN EDC; Chamber; VLN	Meeting Attendance	
	SBE	Expand SBE and Entrepreneurship	Press release and town website information regarding SBE initiatives	ED; PIO		Website Analytics	
	Tourism; Retail	Expand Tax Revenue and Turbo-Tourist through visitor efforts	Coordinate and schedule hotels, merchants with special events; expand food tours, and other events via social media	ED; PIO	VLN	Increased visitors; increased food, beverage and lodging tax revenues	
	Retail	Grow & sustain vitality of retail and restaurants.	Monitor health by inventory sales; Collaborate with Farmer’s Market/Food Trucks for new start-up opportunities	ED; PIO	Farmer’s Market Food Truck	Increased sales, food & beverage tax revenues	

Fiscal Year	Objective	Strategy	Action	Department (Public)	Partners, Tools & Resources	Benchmark/Metric	Status
FY 2020 - 2022	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Monitor values for benchmarks/metrics; Identify staff for data gathering.	ED; Administration	Town Departments	Quarterly/Bi-annual Benchmark report to Town Board	
	EDSP 2017-2022 Work Plan	Continue and expand the work of the EDSP	Monitor, evaluate and report trend lines – report at an Annual Business Summit meeting (2017 Inaugural)	ED; Administration	LKN EDC; Chamber; VLN	Meeting Attendance	
	Attraction; SBE	Expand SBE and Entrepreneurship	Press release and town website information regarding SBE initiatives	ED; PIO		Website Analytics	





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**Agenda Title: Closed Session - Consult Attorney NCGS 143-318.11. (a) (3)**

**Summary:**

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**ATTACHMENTS:**

**Description**

**Upload Date**

**Type**

No Attachments Available



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**Agenda Title: Closed Session - Personnel NCGS 143-318.11. (a) (6)**

**Summary:**

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**ATTACHMENTS:**

Description	Upload Date	Type
No Attachments Available		